

Memorandum

February 14, 2008

TO: Steering Committee

FROM: Danielle Foster, Housing Programs Manager

SUBJECT: Part 2, Sections 5-7 of Draft Housing Element

The enclosed document is the second and final part of the Draft Housing Element, Sections 5-7. The Draft Housing Element consists of the following Sections:

Provided previously

- Section 1. Introduction
- Section 2. Review of the 2002 Housing Element
- Section 3. Housing Needs Assessment
- Section 4. Sites Inventory and Local Resources to Address Housing Needs

Enclosed

- Section 5. Constraints to Housing Production
- Section 6. Housing Goals, Standards, Policies, and Actions
- Section 7. Implementation Program

Staff Recommendation to Steering Committee

As discussed at the last meeting, staff recognizes that the Steering Committee's primary focus related to the current update of the City's Housing Element has been on the identification and assessment of potential housing sites. To complete the Committee's role related to the processing of the Draft Housing Element, staff recommends that the Committee take the following actions:

1. Accept the Site Inventory List provided by staff (Table 37 in Section 4, attached) to meet the City's Regional Housing Needs Allocation for the period of January 1, 2006 to June 30, 2013;
2. Accept the Davis General Plan Housing Element Update Needs Assessment Background Report from Bay Area Economics (dated September 28, 2007 and updated January 2, 2008) to provide the required information for Section 3 in the Housing Element related to local demographics, special needs groups, pricing and overpayment, employment, and housing stock conditions; and
3. Direct staff to complete the necessary steps related to the processing and finalizing of the city's Draft Housing Element in order to submit a final draft to the State in March 2008.

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Constraints to Housing Production

5.0 Governmental Constraints

The analysis of constraints on housing is an important part of the Housing Element. The Housing Element is required by state law to include an analysis of governmental and nongovernmental constraints upon the maintenance, improvement or development of housing for all income levels and for persons with disabilities, including the availability of financing, the price of land, the cost of construction and other nongovernmental constraints. The law also requires that the analysis demonstrate local efforts to remove governmental constraints that hinder the necessary level of housing development within the jurisdiction.

This section of the Housing Element looks at constraints to housing availability and affordability. The constraints on housing are divided into two parts: governmental and nongovernmental. The governmental constraints are policies, standards, requirements or actions imposed by the various levels of government upon land and housing ownership and development. The roles of federal and state agencies relative to governmental constraints are beyond the influence of local governments and are therefore not addressed in this document.

The analysis of governmental constraints in this document refers to the policies and regulations that the city applies to the approval of land use proposals. Growth management policies that may be constraints to housing, such as Measure J and Phase Allocation Program, are discussed in detail. The governmental constraints analysis also looks at city regulations and development practices, such as permitted residential densities, the inclusionary ordinance, the building code, fees and exactions, development processing fees and development standards to determine their potential impacts on housing availability and affordability. While these regulations were adopted to protect community character, to ensure provision of affordable units, and to fund necessary community services, some may inadvertently affect housing availability or affordability. Potential effects of local policies are examined further in this section. The analysis in this section includes:

5.0 Government Constraints

- A. On Housing Production: Land Use Controls, Codes and Enforcement, On/Off-site Improvements, Fees and Exactions, Processing and Permit Procedures
- B. On Persons with Disabilities: Reasonable Accommodation, Building Code, and Land Use Requirements
- C. Efforts to Remove and Reduce Government and Non-government Constraints

5.1 Non-Governmental Constraints

- A. On Housing Production: Construction Financing, Price of Land, Cost of Construction

5.0 A. On Housing Production: Land Use Controls, Codes and Enforcement, On/Off-site Improvements, Fees and Exactions, Processing and Permit Procedures

Land Use Controls

The primary land use controls related to housing development in the City are discussed below, they include: General Plan, Specific Plan, Zoning Ordinance, parking standards, Planned Development zoning, Measure J, Phased Allocation, the City's 1% Growth Policy, the Affordable Housing Ordinance, the Middle Income Ordinance, and the Visitability/Accessibility Policy.

General Plan

General Plan Land Use Element policies set forth densities for a mix of all types of housing, including single-family, mobile homes, split-lots, and multi-family units. The General Plan establishes residential density ranges that together with limits on land to be developed define the number of housing units to be added. Projects gain credit for additional units, or density bonuses, when they either build units or dedicate land as a provision of affordable housing units. Density bonuses are provided by allowing one additional market rate unit for each affordable unit provided on-site or through land dedication by the project. With the City’s twenty-five to thirty-five percent affordable housing requirement, the permitted density of a project can increase substantially through the use of their density bonus. Table 47 shows that the standard density range (before and after any density bonus) for a residential single-family housing project is 3 to 7.99 units per gross acre, for cluster housing is 8 to 13.99 units per gross acre, and for multifamily housing is 14 to 25 units per gross acre.

TABLE 47			
2001 GENERAL PLAN RESIDENTIAL DENSITIES`WITH DENSITY BONUS			
Types of Housing		2001 General Plan Densities	
Single-family		Low Density: 3.0 to 7.99 units per gross acre.	
Cluster housing		Medium Density: 8.0 to 13.99 units per gross acre.	
Multifamily		High Density: 14.0 to 25.0 units per gross acre.	
<ol style="list-style-type: none"> 1. The maximum allowable “pre-bonus” density would be 6.4 units per gross acre in the low-density category; 11.2 in the medium density category, and 20.0 in the high-density category. 2. The maximum allowable “post-bonus” densities would be 7.99 in the low-density category, 13.99 in the medium density category, and 25.0 in the high-density category (assuming a 25% density bonus). 3. The maximum “pre-bonus” density would be 2.4 units per gross acre in the low-density category. The minimum “post-bonus” density would be 3.0 units per gross acre in the low-density category. 4. The maximum allowable density in the core area shall be retained as provided in the Core Area Specific Plan; maximum density for the portion of the Core Area east of B Street is 30 units per net acre. 5. Cluster housing includes single-family and multi-family developments; single-family consists of a mix of all types of ownership housing, such as condos, duplexes, and split lots. 			
		Gross	Net**
Low Density	Without density bonus	2.40 - 4.79	2.88 - 5.75
	With density bonus*	3.00 - 5.99	3.60 - 7.19
Medium Density	Without density bonus	4.80 - 11.20	5.76 - 13.44
	With density bonus*	6.00 - 13.99	7.20 - 16.79
High Density	Without density bonus	11.21 - 20.00	13.45 - 24.00
	With density bonus*	14.00 - 25.00	16.80 - 30.00

Notes:

- a. With density bonus * is assumed to be 125% of without density bonus for the purpose of this table. Net density ** is assumed to be 120% of gross density for the purpose of this table.
- b. Some of the non-residential land use categories (that is, Neighborhood Retail, Business Park, and Office) allow limited residential uses to the extent that the residential uses do not conflict with the primary use of the area. The residential component in a mixed use project in one of these land use categories is limited to an additional 15% floor area ratio (in addition to the 50% allowable floor area ratio in these land use categories).
- c. The allowable residential densities in the Core Area shall be retained as stated in the Core Area Specific Plan.
- d. There is a separate General Plan policy interpretation document titled "Residential Density Yields and Neighborhood Greenbelts" for additional information.

Source: May 2001 General Plan

The highest density permitted by the General Plan is 30 units per net acre with density bonus. Even with the 30 units per net acre density, the city encourages high quality residential densification throughout, including in the Core Area.

In keeping with General Plan policies regarding the protection of open spaces, particularly agricultural properties, and in accordance with smart growth principles used for the region's Blueprint project through SACOG, the City continues to promote appropriate densities that maximum opportunity for unit development and utilization of properties within the City while accounting for surrounding neighborhood character and sensitivity. During this planning period, the City has seen increased project densities, including single-family projects with densities closer to 14 units per gross acre (303 Ensenada Drive) and mixed-use projects with densities up to the 30 units per gross acre (435 G Street) rather than 5 units per acre or 15 units per acre from earlier planning periods. With the trends toward increased efficiency of land and energy, the City expects that it will continue to receive and to support applications for projects at these increased densities. The City finds that these land use and density policies do not hinder the production of housing.

Specific Plan

The Specific Plan is used to further define the parameters of development within an area. The plan is always consistent with the General Plan. There are four Specific Plans in the city. They are East Davis Specific Plan, South Davis Specific Plan, Gateway/Olive Drive Specific Plan and Core Area Specific Plan. These plans establish standards for development within the plan areas. The plans allow residential densities consistent with the General Plan, therefore, are not an impediment to availability and affordability of housing.

Zoning Ordinance

Zoning regulations control development by establishing requirements related to height, density, lot area, yard setbacks and minimum parking spaces. Site development standards are comparable to other community requirements and are necessary to ensure a quality living environment for all households and to protect the City's historic and natural resources. The residential districts in Davis are:

- Residential One-Family District – principally permitting single-family dwellings among others. The minimum lot area ranges from 6,000 to 15,000 square feet.

- Residential One and Two Family District -- principally permitting up to two single-family dwellings per lot, or a duplex. The minimum lot area is 6,000 square feet. The maximum height is two stories or thirty feet, maximum lot coverage is forty percent,
- Residential One and Two Family Conservation District – principally permitting up to two single-family dwellings per lot, or a duplex. The minimum lot area ranges from 5,250 to 6,000 square feet, based on the historical characters of the neighborhood. This zoning is used in both the Old North and Old East historic neighborhoods in Davis.
- Core Area Residential Infill District – principally permitting single-family dwellings, a duplex, or two-family dwellings. The minimum lot area is 5,500 square feet.
- Residential Restricted District -- principally permitting single-family. The minimum lot area is 8,800 square feet.
- Residential One and Two-family and Mobile Home District - principally permitting single-family dwellings, a duplex, or two-family dwellings. No minimum lot area is prescribed.

Single family zoning in the City typically allows for a maximum of thirty feet or two stories in height for the primary structure, limits lot coverage to forty percent, and has minimum setbacks of 20 feet for the front yard, 20 feet for the rear yard (25 feet for second story portions), and varying side setbacks that total 12 feet with minimum side setbacks of 3 to 5 feet (10 feet per side for second story portions). Street side yards require a fifteen foot setback. Adjustments are made in zoning based on the character of varying residential neighborhoods, including historic neighborhoods or those with larger lots.

- Residential Garden Apartment District -- principally permitting single-family dwellings, duplexes, or multiple dwellings. The minimum lot area is 7,500 square feet.
- Residential High Density Apartment District -- principally permitting single-family dwellings, duplexes, or multiple dwellings. The minimum lot area is 7,500 square feet.

Multi-family zoning in the City typically allows for a maximum of three stories or thirty-eight feet, limits lot coverage to forty percent, and has minimum setbacks of twenty to twenty-five feet for the front, twenty to twenty-five in the rear, and six to twelve minimum side yards with a total of eighteen to thirty feet. The variations in setback are based on whether the building is two or three stories. Street side yards require a fifteen foot setback. These setback requirements and height and lot coverage restrictions are significantly reduced in the High Density District, but that zoning only exists in one neighborhood of the City and is not treated as standard multi-family zoning. Standards can be modified with planned development zoning, often used in the City.

- Residential Planned Development Districts -- the city has a significant portion of its residential districts zoned as planned development. This allows for deviations from the standards of conventional residential districts listed above. In planned development (P-D) districts, the minimum lot areas are often reduced from the minimum of the conventional district. In some city subdivisions with P-D zoning, lot sizes range from 3,500 to 15,000 square feet. Also, other zoning standards, such as building height, yard

setbacks, lot width, open space, and parking requirements are reduced. The P-D district promotes and encourages innovative design, variety and flexibility in housing types that would not otherwise be allowed in conventional districts. It ensures the provision of open space as part of an overall development and provides a greater diversity in housing choices and standards based on the actual context of a project. The densities of P-D districts are required to be consistent with the General Plan.

Parking standards

Parking standards vary by the number of bedrooms in the unit for both single-family and multifamily developments. The city has historically used planned development zoning to reduce the required parking for some projects or allow parking to be provided for within landscape reserves. The parking requirements of the city do not hinder the availability and affordability of housing. Often affordable multifamily projects have received parking requirement reductions. The affordable housing multifamily projects with parking reductions or modified requirements include Homestead (2610 Grambling Court), Twin Pines (3333 F Street), Owendale (3023 Albany Avenue), Pacifico (1752 Drew Circle), Windmere I/II (3030-3100 Fifth Street), Moore Village (2444 Moore Boulevard), and Tremont Green (5663 Marden Street) developments.

The multifamily conventional parking standards are as follows:

Studio Unit	1.00 space per unit
One Bedroom Unit	1.00 space per unit
Two-Bedroom Unit	1.75 space per unit
Three Bedroom or more Unit	2.00 space per unit

In general, the parking requirements under this standard do not provide adequate parking to meet current vehicle ownership standards. Instead of a typical vehicle ownership of one to two cars per household, there tend to be one vehicle per tenant in the many all-student households that occupy a majority of market rate rental housing units in Davis. Additional parking has been provided in new multifamily projects in order to accommodate these heightened parking needs. With the increased planning for these households through additional parking spaces, the City has also required alternative transportation plans in order to address this need. Additional planning has included increased bike parking and shared bicycles, proximity to and promotion of bus options, and apartment parking permit requirements.

The flexibility built into the city's zoning allows for the provision of housing to all income levels. The zoning standards are necessary to ensure appropriate quality of life and the compatibility of new development within existing neighborhoods.

Planned Developments

Summary. The stated purpose of the planned development district in the city's Zoning Ordinance

“is to allow diversification in the relationship of various buildings, structures and open spaces in order to be relieved from the rigid standards of conventional zoning. A planned development district shall comply with the regulations and provisions of the general plan and any applicable specific plan and shall provide adequate standards to promote the public health, safety and general welfare without unduly inhibiting the advantages of modern building techniques and planning for residential, commercial or industrial purposes. The

criteria upon which planned development districts shall be judged and approved will include the development of sound housing for persons of low, moderate and high income levels, residential developments which provide a mix of housing styles and costs, creative approaches in the development of land, more efficient and desirable use of open area, variety in the physical development pattern of the city and utilization of advances in technology which are innovative to land development.”

Below is excerpt of the Zoning Ordinance procedure for applying for the P-D district.

- a) Application for a planned development district (hereinafter sometimes referred to as P-D) shall be submitted as two separate applications as provided in this article. Such applications are described as the preliminary application and the final application. Except as otherwise provided in this article, an application for a P-D zone shall be treated as any other amendment to this chapter.
- b) When an application for a planned development district is initiated by the city council and/or the planning commission, the following criteria shall apply:
 - 1) The processing of zoning amendments by the city council and/or planning commission shall be treated as if the application has been filed with the planning department by the property owner.
 - 2) The preliminary development plan shall designate land use classifications, development densities and street circulation patterns. Other data required for a preliminary application hereinafter described may be included. Such data normally will be developed in cooperation with the landowner.
 - 3) No fee shall be charged for applications initiated by the city council or planning commission.

According to the Zoning Ordinance, “all uses in a P-D district shall conform to the height, area, lot and yard, parking, loading, and other standards normally required for such uses, except where the total development will be improved by deviation from these standards and such deviations are identified as previously set forth herein.”

Consideration of Impacts. The P-D zoning does not hinder the production of housing. It allows for creative ways to provide housing that would otherwise not be provided under conventional zoning standards. The city has effectively utilized this provision to integrate housing on difficult sites that might not even be possible in cities with more rigid zoning provisions. The General Plan established densities for various residential types apply to the planned development district. Also, as Table 58 of the draft-housing element shows, the High Density Residential designation in the General Plan can accommodate densities of up to 24 units per net acre exclusive of density bonus. The General Plan densities apply to all P-D districts. Ordinarily, the effect of the P-D zoning is to increase the variety and feasibility of development through reduction in setbacks, flexibility in parking requirements, and similar project benefits.

Entitlement Conditions

The required entitlement applications for the development of residential and commercial land are usually subject to conditions. These conditions of approval are in place to protect community character, or ensure privacy of adjacent neighbors, or for health and safety reasons, or environmental protection, among other reasons. The conditions of approval are usually acceptable to the project proponents. Thus, the conditions of approval are necessary and not believed to impede the availability and affordability of housing.

Measure J Ordinance as a Growth Management Measure

Summary. The purpose of the Measure J Ordinance (Ordinance No. 2008) was "to establish a mechanism for direct citizen participation in land use decisions affecting City policies for compact urban form, agricultural land preservation and an adequate housing supply to meet internal City needs, by providing the people of the City of Davis the right to vote, without having to evoke referenda, on general plan land use map amendments that would convert any agricultural, open space, or urban reserve lands, as designated on the Land Use Map of the City of Davis General Plan, dated August 1, 1999, to an urban or urban reserve land use designation and on any development proposal on the Covell Center or Nishi properties.

The purpose of this Article is to ensure that the purposes and principles set forth in the City of Davis General Plan relating to voter approval, land use, affordable housing, open space, agricultural preservation and conservation are fully considered by establishing an expanded land use entitlement process for proposed conversion of properties to urban use that are designated or in agricultural or open space use. This action recognizes that continued conversion of agricultural lands to meet urban needs is neither inevitable nor necessary, and that any land use decision affecting such properties shall be subject to a public vote."

The only dissimilarity with a Measure J type project as compared to a similar project prior to Measure J adoption is the required voter approval. The normal entitlement applications review will be done similarly for a Measure J and a pre-Measure J project depending on the types of applications involved. A copy of the Measure J Ordinance is attached as Appendix E of the draft housing element. The level of detail required for project exhibits and plans are those identified in Section 40.22.060 of the city's Zoning Ordinance for any planned development zoning application.

The General Plan and Zoning Ordinance prescribe policies and standards that apply to new residential projects. New residential projects must identify basic features meeting these requirements, such as neighborhood greenbelt, minimum open space, recreational facility (i.e., park land dedication), infrastructure standards, affordable housing, and a host of other features. A Measure J project also will be expected to show how these features will be met or addressed consistent with the city policies and codes just as would be the situation prior to the measure. There are also the components that must be adequately identified for a valid analysis of the potential impacts of a project, under CEQA (see CEQA Guidelines Section 15124).

Historically developers propose a phasing plan that works for their project. A proposed residential development phasing plan is analyzed by the city using a number of factors prior to approval. Some factors that affect city decisions on a phasing plan include: project size, economic viability of the project based on the phasing plan, identified city housing needs, outstanding allocations and the city's ability to meet its regional housing need allocation. Most subdivisions in the city have phasing plans, which in some cases were made part of the

development agreement between the developer and the city. Measure J will not change this process. The Phased Allocation Plan establishes the policy that project buildout would be allowed within the general plan period or some other reasonable period. Previous projects were approved with buildout of three to four years (Evergreen subdivision), to eight to ten years (Mace Ranch subdivision) The process for review a developer proposed phasing plan remains the same notwithstanding Measure J, which is the right of voter participation in land use decision through voting.

The basis for the statement that Measure J encourages infill can be found in the stated purpose of Measure J. The goal of Measure J is “to establish a mechanism for direct citizen participation in land use decisions affecting city policies for compact urban form, agricultural land preservation and an adequate housing supply to meet the internal city needs, by providing the people of the City of Davis the right to vote, without having to evoke referenda, on general plan land use map amendments that would convert any agricultural, open space, or urban reserve lands, as designated on the Land Use Map of the City of Davis General Plan, dated August 1, 1999, to an urban or urban reserve land use designation and on any development proposal on the Covell Center or Nishi properties.” The conversion of any agricultural, open space, or urban reserve lands, as designated on the Land Use Map of the City of Davis General Plan is what Measure J would impact. Infill projects are excluded from the Measure J requirements. Sections of the General Plan that encourage infill include the visions; General Plan Goal LU2, and its policies, standards and actions; and numerous Housing Element sections.

The General Plan defines “infill development” as urban development or redevelopment on vacant or “underutilized” urban designated land within a city’s boundaries, consistent with city policies, as an alternative to accommodating growth through expansions of city boundaries.

Measure J requirements exempt units needed to meet fair share allocation. The measure explicitly provides opportunity for five acres to be designated in the land use element of the General Plan for residential development if the city cannot meet its fair share allocation. It allows additional land to be exempted as necessary to meet fair share requirements. Given that the city will meet its fair share allocation there is no expectation in the law for the city to document how the five acres would be designated. The methodology for designating the sites will depend on a number of factors, which include the type of housing needed to meet the fair share allocation. The “maximum multifamily densities” provision cite by HCD is intended to ensure that any conversion of agricultural or open space land is permitted only to the extent necessary to meet fair share needs. On five acres, 150 units might be developed. Additional land would be exempt from Measure J if the unmet fair share requirement were greater than 150 units.

Affordability requirements will be included in a recorded deed restriction, as is currently the practice for land dedication and other affordable housing projects. Affordability levels will be as necessary to meet fair share requirements. The City of Davis has an extensive history of providing subsidies to affordable housing developments in order to make them feasible. Both local (Redevelopment) and federal (CDGD and HOME) funding programs are expected to be available for future projects, particularly if there is legal obligation that the units be constructed.

Measure J permits project modifications to occur as a project is developed. Section 29-12.4.3(C) of Measure J reads:

“Once the voters have approved a land use map designation or land use entitlement for a property, additional voter approval shall not be required for:

(1) Subsequent entitlement requests that are consistent with the overall approved development project or land use designation and entitlements including the baseline project features and required provision of open space, recreational amenities, design features and public facilities, as specified in the exhibits and plans approved by the voters.

(2) Any requested modification to a land use designation or development project entitlement that does not increase the number of permitted dwellings or units or the intensity of commercial/industrial development and does not significantly modify or reduce the baseline project features and required provision of open space, recreational amenities, design features and public facilities, as specified in the exhibits and plans approved by the voters.”

Measure J defines “significantly” or “significantly changed or modified” to mean that the proposed change or modification of the Measure J project materially alters the essential characteristic of the project or the baseline feature or requirement. With the 2005 processing of the Covell Village application, this provision was addressed with a specific project description and list of features defined as “Baseline Project Features.” Providing a specific list related to this provision ensures consistency with developer and public expectations, while allowing for minor modifications with the long-term build-out period for any large subdivision. The City found this application of the provision to work well and would repeat the same definition of Baseline Project Features as part of future planning processes on projects requiring a resident vote under Measure J.

Measure J Process. Any proposal submitted to the voters through Measure J must first be approved by the City Council, after review by the Planning Commission. This process ensures that the proposal must provide the required inclusionary units and comply with City General Plan policies in order to be approved by the city, prior to voters' action. Projects may undergo modification during the initial review process to ensure consistency with community goals, including affordable housing, before being submitted to the voters. The process envisions community outreach for proposed developments, which may include notification through the local newspaper, direct mails, neighborhood meetings, the city web site, and local cable television.

Since adoption of Measure J in 1999, there has been one project that has completed the Measure J review process. This project, Covell Village, was proposed through a formal planning application that resulted in a City Council approval of the project by a 4-1 vote on June 21, 2005. This approval sent the project to the voters of Davis for final action, as required under Measure J. The local vote resulted in denial of the project, with forty-percent of voters supporting the project and nearly sixty-percent opposing it. The proposed project would have consisted of 1,864 units to be developed over a ten-year timeframe, and likely would have commenced in 2007.

Even without this addition of this development, the city has the capacity to meet state law and accommodate its allocated regional housing allocation for this period. With ongoing ability to provide sites to meet RHNA and the City’s additional efforts to review and consider sites under its local 1% growth guideline, Measure J has not prohibited any development required by state law or deemed necessary based on local housing needs. Additionally, under Measure J the City could have the ability to annex land for the purpose of affordable housing development, if ever

deemed necessary. To date, the City consistently produces low and very-low income housing units and has had no trouble meeting its regional allocation under state law. In fact, both continue to be exceeded.

Consideration of Impacts. There is no hard evidence available at this time to support that Measure J alone has materially constrained the supply of housing, or hindered the city from meeting its regional fair share. Despite Measure J requirements, the City continues to receive development interest from property owners bordering existing city limits. The Council-appointed Steering Committee is ranking potential sites for housing, including sites that require a Measure J vote. The City is currently processing an application for the Wildhorse Horse Ranch site, a project that would require a Measure J vote.

Is Measure J a Constraint on Housing? Again, the city has capacity to meet and exceed its fair share allocation for this planning period. The debate regarding whether Measure J functionally impedes needed housing supply and affordability is strictly academic. It does not change the fact that the city has capacity to meet and exceed its regional housing need allocation for this planning period.

It has been argued by some that Measure J will functionally impede future housing development because the voter approval process could discourage residential development proposals. This argument could be countered by a second planning application under this process, the Wildhorse Horse Ranch site, in spite of the first project denial in 2005. Owners of sites that would require Measure J review continue to show interest in future development and are actively engaged in city long-term planning processes.

It should be noted that considerable investigation and discussion of possible impacts of Measure J occurred through the discussion and debate prior to passage of Measure J in 1999.

Measure J, by itself, would not automatically limit housing supply in the city. In fact, units needed to meet local fair share requirements are explicitly exempt from Measure J, particularly affordable housing units. Several factors influence the supply and demand of housing in Davis, just as any other city or local agency in the state. Measure J was adopted to serve as a deterrent or barrier to inappropriate development being annexed into the city.

The goal of Measure J is to encourage proposals that meet the city's goals and general plan policies of agricultural preservation, energy-efficiency, and affordable housing through increased incorporation of smart growth and green principles in the project, resulting in voters' support of the project. Proposed projects that do not meet the city's goals for energy-efficiency, affordable housing, or other community goals and design requirements listed under the General Plan, may be rejected by either the City Council or the voters through the Measure J process. This same rejection could have occurred without the Measure J process, as can happen under any planning process.

The Measure J requirement contributes to the city's managed growth system. Measure J encourages compatible infill development, which will provide needed housing, while protecting the region's farmland. It encourages compatible infill development and explicitly excludes infill projects from the requirement for voter approval. Measure J recognizes that through infill, appropriate housing can be provided to address city housing needs. Encouragement of infill development leads to what can be more complicated projects that result in greater city and

project resident benefits. For example, the increased reuse of sites leads to more occasions of Brownfield clean-up of toxics or previous environmentally-sensitive uses (e.g. gasoline stations), while connecting residents of the units to existing neighborhoods with shopping and transit opportunities. A focus on infill also promotes mixed-use development that maximizes site potential, and creative use of vacant sites or buildings that a step or two of additional research or demolition. Results of these projects lead to developments with increased community amenities (shopping, transit lines, open space, proximity to community services, etc.) and the reinvestment into the character of surrounding existing neighborhoods.

It has been argued that Measure J could constrict the supply of housing due to the perceived fear that the voters may reject a potential new residential development. This argument is based on the perceived difficulty of Measure J processes because it is an additional process to the entitlement approval. This position is not supported by the approval of two major residential development proposals brought before the voters through the referendum process in the 1980s and 1990s, Mace Ranch and Wildhorse. These two proposals were approved. Their approval by the electorates set a precedent. The Covell Village project was denied by the voters in 2005, but this historical data suggests that voters are reviewing projects for merit and not simply voting one way or another without project review. There is no evidential support that the voter approval process will impede future residential proposals.

It has been argued that Measure J could potentially add costs to the development review process and extend the time for approval. These added costs and time are seen as limiting to the housing supply. There may be some truth to this argument. However, there are counter arguments. It is possible that the time and cost associated with a Measure J election could be less than or equal to that of a potential referendum. It is speculative to conclude that election costs will adversely affect the cost or supply of new housing, given the other known factors that affect housing costs and supply. Given that the developers have knowledge of Measure J, it is reasonable to expect that the costs associated with Measure J would be factored into the purchase price of the agricultural land proposed for conversion to residential development. Developers would reasonably include other factors as well, such as market conditions, in considering costs for new residential development to be annexed into the city. This argument, however, does not address the potential added costs and time. Had Measure J not been approved and a new major residential proposal is proposed but does not require a referendum, then the argument of added costs and time is legitimate. Given the history of the two referenced most recent projects and the known vision of most residents of the city, it is unlikely that a major residential project could be approved without some form a challenge. To provide some range of potential costs borne from an election process, the table that follows provides information from various recent elections and measures. The actual cost to be borne by the developer is based on the type of election being held.

Table 48: Sample Election Costs

Type of Measure	Date/Election Type	Cost
Measure X – Covell Village Project	November 2005; Statewide Special/UDEL/ School Election	\$47,666.92
Measure O – Open Space Protection	November 2000; General Election	\$27,995.63
Measure J – Right to Vote, Open Space and Ag land	March 2000; Primary Election	\$30,776.12
Measure M	June 1998; Primary Election	\$29,061.38

Type of Measure	Date/Election Type	Cost
UDEL/School District Election	November 1997; UDEL/School District Election	\$37,336.55
Richards Boulevard Corridor Upgrade Project	March 1997; Special Election	\$46,512.95
Measure R – Wildhorse Development Agreement	May 9, 1995; Davis Referendum Election	\$44,305.40
<u>Notes:</u> The type of election held has direct impact on the cost of the election. It would be speculative to state how much it will cost in the future for Covell Village, or any other Measure J project given that when the election is held and how many other issues/measures and jurisdictions involved directly affects the costs of the election.		

In a special election that involves a Measure J project only, the applicant would pay the full cost. If there are other measures from the city or other jurisdictions, the cost is shared. If a Measure J project participates in a general election, the developer will share the cost of the elections. The table above contains costs for past elections involving measures. As can be seen from the table the range is from \$27,995.63 to \$47,666.92. Potential election costs for a future Measure J project would require knowledge of several variables, such as the type of election involved and how many other measures and jurisdictions are involved. The costs of the election are minimal compared to other project costs (EIR, planning processing and public outreach, public improvements and fees).

Also, it has been argued that Measure J is an unnecessary step as the citizens should not be involved in the review of proposed new residential developments. The reason for this argument is that the general public is not educated in the land use processes in order to make an informed decision. Also, it is believed that "not in my backyard" (NIMBY) attitude is encouraged by Measure J. The counter to this argument is that the citizens have the opportunity to voice their opinions on new development projects that would impact their health, safety and general welfare. Davis, recognized as a highly educated and very politically-engaged community, has a history of its citizens demonstrating ongoing commitment in public processes, including steps of education and action.

There are several arguments and counters to Measure J. The exact impacts of Measure J cannot be tested since it does not function in a vacuum. The key question to be answered here is whether the city will meet its regional fair share for this planning period, and if not, how will the city go about reducing constraints to meet its fair share allocation? Again, the answer is simply that the city can meet and exceed its fair share numbers. State law requires that growth management measures not preclude any local entity from meeting its regional housing fair share. Measure J will not impede the city's ability to meet its fair share of the regional housing need for this planning period. The law does not require that the city evaluate impacts beyond the current planning period.

Phased Allocation

In the past, the City has used a phased allocation system in order to regulate the amount of building permits issued in any given year. Although the phased allocation system still exists in City Code, it has not been used recently as a means by which to control growth and so has little to no effect on the production of housing. Currently there are no sites in the city over 10 acres

that have entitlement approvals to build housing, and the majority of sites under 10 acres that have entitlements to develop housing have gained those in recent years. With the current size and amount of vacant lots in the City currently available for the development of housing, use of the Phased Allocation system has not been deemed necessary since there is not possible for a large housing development in any given year without review and approval by the City Council through a planning application. Large projects that are currently in application (Lewis Cannery Project, Wildhorse Horse Ranch, etc.) if approved, would include provisions for phasing development with the Development Agreement and would not likely require use of the Phased Allocation system either. In addition, this phased allocation system has been further defined by the City's 1% Growth Policy discussion in the following section.

Summary. The City adopted its first "slow growth" General Plan in 1973. The ability to build housing in Davis has been phased since 1975. The Phased Allocation Ordinance has five stated goals, which are:

1. Prevent premature development in the absence of necessary utilities and municipal services.
2. Coordinate city planning and land regulation in a manner consistent with the General Plan.
3. Facilitate and implement the realization of General Plan goals, which cannot be accomplished by zoning alone.
4. Provide significant incentives to developers to include very-low, low and moderate-income housing in their development.
5. Prevent unplanned growth, which has no relationship to community needs and capabilities. (Ordinance No. 1638, adopted May 20, 1992.)

Consideration of Impacts. All active subdivisions in the City have full allocations. Appendix S is a general discussion of the effects the housing allocation system has had on previous housing production in prior planning periods. Following adoption of the 1973 General Plan, a new housing allocation system was adopted. That system has been in place since then.

Programs and policies included in this Housing Element ensure that various types of needed affordable housing are exempted from any allocation system that has been adopted, and would be adopted, including the City's 1% Growth Policy discussed in the next section.

The City's 1% Growth Policy

Summary. In March 2005, the City Council adopted the following growth policy that was clarified further in February 2008 to consist of the following:

1. The City Council finds that an annual average growth parameter for the City is appropriate for future growth management and planning after considering:
 - a. The internal housing needs identified in the "Internal Housing Needs Analysis" report.
 - b. The most recent and likely future fair share housing needs issued by the Sacramento Area Council of Governments (SACOG).
2. The City Council hereby directs staff to:
 - a. Prepare draft amendments to the growth management and housing sections of the General Plan and the Phased Housing Allocation Ordinance for City Council review. Base the amendments on the following concepts:

City growth concepts:

- (1) Growth guideline of 1%. Implement an annual average growth guideline of one percent (1%), tied to the 2010 General Plan, based on the following:
 - (a) The total estimated existing number of housing units and dwelling unit equivalents for living groups.
 - (b) 1% currently equals approximately 260 units per year. The number of units allowable based on the 1% guideline shall increase proportionate to city growth.

- (2) Exempted units. The following types of units are exempt and not subject to the 1% growth guideline:
 - (a) Permanently affordable housing units for very low, low and moderate income households including both required units and units provided in excess of standard requirements. This exemption includes permanently affordable housing units for seniors. This exemption does not include middle income units.
 - (b) Approved second units as defined by State law including both ministerial and discretionary units.
 - (c) Residential units within “vertical” mixed use buildings.

- (3) Control peripheral. Strictly control peripheral units to a maximum of 60% of the 1% growth guideline per year. It is recognized that building permits for new peripheral development probably would not occur until at least 2007.

- (4) Manage infill. Manage infill units within the 1% growth guideline per year. Infill may constitute 40% of the total units in a year if peripheral units constitute 60% and infill units may constitute 100% of the total units in a year if peripheral units constitute 0%. Provide flexibility to allow for multi-family rental projects by designating a proportion of the yearly allocation to multi family rental units that can be rolled over and accumulated over several years as needed for the typical apartment complex.

- (5) Allow for extraordinary project. Council shall have the ability to allow an infill project with extraordinary circumstances and which provides for particular community needs with extraordinary community benefits, even if it would exceed the annual growth guideline of 1%.

The City Council provides the following clarifications regarding the city growth concepts above. The one percent growth guideline:

- Is a cap not to be exceeded, except for units that are specifically exempted and allowed by City Council as an infill project with extraordinary circumstances and community benefits.
- Is to provide for identified housing needs without compromising City standards for development quality.
- Translates to 260 “base” or non-exempt units. An estimate of the total number of units per year is approximately 25% above the 260 units or a total of 325 units per year including the exempted types of units not subject to the guideline.
- Does not include a mandatory increase (or “catch-up”) provision should building activity not achieve the annual growth guideline in certain years. Conversely, the guideline does not include a mandatory reduction in years following the approval of an infill project with extraordinary community benefits which causes the annual growth guideline to be exceeded.

Growth management system concepts:

- (1) Use development agreements where appropriate. Use development agreements or a metered allocation system to phase peripheral units. Use development agreements where appropriate for large infill projects (such as 100 or more units).
- (2) Use tools to ensure that peripheral and infill development decisions are consistent with growth guidelines. Create a new development status monitoring and reporting system. Use reports in decisions on projects and their timing. Provide annual report and adopt annual resolution to direct prospective developers and staff where the city will consider growth and development in the short term (one to two years) and longer term (three to ten years).
- (3) Study changes to existing allocation ordinance. Study whether changes are needed to the existing phased allocation ordinance. If appropriate, pass a resolution to clarify that formal allocations pursuant to the ordinance will not be required unless / until the Council deems such allocations are needed.
- (4) School impacts. Work with City and DJUSD legal counsel to determine means of mitigating school impacts.
- (5) Study required findings. Study whether growth limitation ordinance findings are required pursuant to State Government Code 65863.6 regarding the public health, safety, and welfare of the city to be promoted by the adoption of the ordinance.

Consideration of Impacts.

Staff does not find that the 1% Growth policy will have a negative effect on housing production, and specifically the City's RHNA, for the current planning period. The City's RHNA is 498 units for this planning period, which the City is more than able to provide for. Even a cap of one percent in growth during the current planning period allows for up to 2,300 new housing units to be built. This capped amount is approximately 1,800 units greater than the RHNA that has been assigned to the City for this planning period.

Additionally, the City's one-percent growth policy includes very specific exemption categories for second units, affordable housing units, and units in vertical mixed-use developments and also allows the Council to approve "extraordinary projects" above the growth cap based on community needs and benefits. The City finds that this growth cap does not negatively impact the production of housing, it is only used to manage its timing. The exempt categories and placement of the cap do not affect the City's ability to provide housing to meet local needs and provide sites that can accommodate the City's Regional Housing Needs Allocation (RHNA).

Affordable Housing Policy and Ordinance

Summary. The General Plan has a policy that reads:

Policy HOUSING 4.1. Maintain and periodically review the Affordable Housing Ordinance to require the inclusion of affordable housing in all new development areas to the extent feasible.

Standards

- a. Twenty-five percent of all proposed new for-sale residential units should be affordable to very low, low and moderate-income households. The units should be as affordable rental or ownership.

- b. Continue to administer an affordable housing ordinance, which accomplishes the following:

Rental housing developments containing between 5 and 19 units inclusive shall provide, to the maximum extent feasible, 15 percent of the units to be affordable to low-income households (50-80% of the median income) and 10 percent of the units to be affordable to very low income households (less than 50% percent of median income) for a total requirement of 25 percent.

Rental housing developments containing 20 or more units shall provide, to the maximum extent feasible, 10 percent of the units to be affordable to low-income households and 25 percent of the units to be affordable to very-low-income households for a total requirement of 35 percent.

The city shall review the ordinance at least every five years to confirm its effectiveness."

The Affordable Housing Ordinance, the document used to implement this policy, was initially adopted in 1990 and amended in 1993. The ordinance requirements are intended to implement the General Plan policies that require affordable housing for all income categories as stated above, and to meet the city's share of the regional housing need for these impacted households at very low, low and moderate income levels.

Consideration of Impacts. The ordinance has built-in flexibility to allow a "project individualized program", which is an alternative to the standard provisions if the program generates the same or more than the number and level of affordable units that would have been generated under the standard requirements. The ordinance also allows an appeal or modification process for any project that can prove the requirement to be constituted as a "taking" by the City. The City has not received any appeals or arguments of a taking under this provision. The City works with applicants prior to and during planning application submittal to clarify the requirements and identify options for compliance with this ordinance.

Some have argued that provision of affordable housing adds to the costs of the market-rate units, thus, increasing the cost of housing. This argument may be valid to some extent provided the cost of affordable housing contribution is not reflected in the value of land purchased by the developer or the profit made by the subdivider. However, to provide housing for all income segments of the city, it becomes necessary to require inclusion of affordable units in new residential development. The majority of the affordable units come at minimal direct cost to the subdivider, although they may have opportunity costs through reduced profit.

Middle Income Housing Ordinance

The General Plan has a policy that reads:

Policy HOUSING 4.2. Provide housing opportunities for the local workforce in the Davis area.

Standards

- a. A development with 26 or more residential units for purchase shall provide units that are affordable to middle income households. Middle income households consist of households

earning a gross income of no greater than 180 percent of the median income for Yolo County adjusted for household size. The number of middle income units shall be equivalent to 10% for projects totaling 26 to 35 ownership units, 15% for projects totaling 30 to 49 ownership units, and 20% for projects totaling 50 or more ownership units.

- b. Units built under the middle income requirement shall be made affordable to households with gross incomes of 120 percent to 180 percent of the median income for Yolo County, with an average affordability for households at 140 percent of the median income for Yolo County.
- c. No density bonus shall be granted for middle income units.

Consideration of Impacts. The Middle Income Housing Ordinance, the document used to implement this policy, was initially adopted in December 2005 and went into effect in early 2006. The addition of the middle income housing requirement to the affordable housing requirement results in a total inclusionary requirement of 20% to 45% depending on size of the residential project and whether a density bonus is utilized for the low-moderate housing component. The City Council made findings that this new requirement did not present additional governmental constraint and was justified based on local housing needs, as evidenced in the “Middle Income Housing Analysis: Needs and Impacts” produced for the City by Bay Area Economics.

The findings by the City Council that supported adoption of this requirement included:

1. The middle income ordinance and incentive system ordinance implements existing policies in the General Plan which state: “Require a mix of housing types, prices and rents in each new development area” (Policy LU A.2); and “Encourage a variety of housing types that meet the housing needs of an economically diverse Davis” (Policy Housing 1.1).
2. The amendments do not create a governmental constraint upon the production of housing as identified by Section 65853(a)(4) of the Government Code in that: the middle income housing requirement will provide housing opportunities for the local workforce and a greater mix of housing in general; the requirement will result in reduced opportunity profits for the housing developer but would not require a construction subsidy; and the amendments will not affect the amounts or allowable densities of residential development in the city’s general plan.
3. The City of Davis attempts to balance a wide variety of objectives related to urban growth, many of which are shared by departments of the State government. These include avoiding urban sprawl, preserving prime agricultural land, providing adequate public services of all types, providing a mixture of housing types and prices with sustained affordability through time, providing a reasonable balance of jobs and housing, and avoiding over-dependence on the automobile with excessive air pollution and congested roadways.

The City Council also considered that:

1. The middle income requirement will be imposed primarily on developments which propose a conversion from agricultural or other non-residential land in the general plan. This did not and continues not to affect the city’s ability to meet its fair share requirements. The sites listed in the site inventory provided as Table 37 in Section 4 that are needed to fulfill this City’s Regional Housing Needs Allocation are not affected by this requirement.

2. Allowing large supplies of housing with unregulated prices has not worked to solve the problems of the housing shortage for middle income households. The study provided to the City showed that approximately 10.4% of the local households were middle income households, compared to the 13.4% represented in the region.

Based on the information provided above, the City finds that this ordinance does not add a constraint to the production of housing.

Accessible/Visitable Housing Policy

Summary. The General Plan has a policy that reads:

Policy HOUSING 1.41 Encourage a variety of housing types that accommodate persons with disabilities and promote aging in place, including a target of one-hundred percent visitability in all new single-family residential units, with an emphasis on first-floor accessibility in newly-developed single-family affordable units, to the maximum extent feasible for all projects that require Final Planned Development approval by the Planning Commission and/or any planning approvals by the City Council, unless as result of an appeal to a Planning Commission action. Accessory structures, including secondary dwelling units and guest houses, are not subject to this policy.

Standards

- a. **Visitability requirements.** Unless waived or modified based on section (e) of this policy, one-hundred percent of all new market rate and middle income single-family residential units shall be developed with visitability.

Visitability requires the following features, as further defined in Chapter 11A of California Uniform Building Code:

- i. One zero threshold entry at ground or primary floor of the unit
 - ii. An accessible exterior path of travel to the zero threshold entry
 - iii. An accessible interior path of travel within the unit on its ground or primary floor (wider hallways and doorways)
 - iv. An accessible half or full bath on the ground or primary floor (with the inclusion of grab bar backing reinforcements to facilitate easy grab bar installation)
 - v. An accessible common room (does not include kitchen)
- b. **First-floor accessibility requirements.** Unless waived or modified based on section (e) of this policy, all new single-family affordable (low to moderate) residential units shall be developed with first-floor accessibility.

First-floor accessibility requires the following features, as further defined in Chapter 11A of California Uniform Building Code:

- i. One zero threshold entry at ground or primary floor of the unit
- ii. An accessible exterior path of travel to the zero threshold entry
- iii. An accessible interior path of travel within the unit on its ground or primary floor (wider hallways and doorways)
- iv. An accessible full bath on the ground or primary floor (with the inclusion of grab bar backing reinforcements to facilitate easy grab bar installation)
- v. An accessible common room (does not include kitchen)
- vi. An accessible bedroom

- vii. An accessible path of travel throughout the kitchen
- c. **Exempt project types.** The visitability and first-floor accessibility standards shall be reviewed for each individual project, and shall be acted upon by the Planning Commission or City Council, as required by necessary project approvals. The Planning Commission and City Council recognize that there are inherent constraints of including visitability and first-floor accessibility features in the following types of projects:
 - i. Projects consisting of fewer than 5 units
 - ii. Projects with net densities of 12.5 units/acre or greater (density based on each housing type within large projects with multiple residential subareas)
 - iii. Projects of 15 units or fewer that are developed within the Core Area

Due to the constraints of these projects, features of visitability and first-floor accessibility will not be required, but will continue to be strongly encouraged, particularly the inclusion of zero threshold entries which are recognized as the highest priority of the features. (Note: Accessible features may be required for buildings with elevators or other features that are subject to accessibility requirements under the California Uniform Building Code.)

- d. **Affordable housing projects.** The City shall require increased accessibility in all affordable housing projects where the City provides financial assistance or land to the project.
- e. **Waivers and modifications.** The Planning Commission or City Council can waive or modify the requirements of this policy to the extent required based on topographical characteristics of a project or based on undue financial hardship of a project that result due to the enforcement of this policy. The requirements of this policy will only be waived or modified to the extent necessary for the project to no longer meet one of the findings above. If a project seeks a waiver or modification on the basis of undue financial hardship or topographical characteristics, the Developer of the project has the burden of providing evidence of such hardship.

Actions

- a. **Accessibility and visitability in new housing projects.** Facilitate the inclusion of accessibility and visitability features in the construction of new housing to the greatest extent possible, including use of incentives.
- b. **Policy evaluation.** Evaluate the policy in 2010 after it has been applied to a variety of projects. Specifically, review the effectiveness of the policy targets and its categories of exemption, and determine if any modifications should be made including consideration of converting the policy to an ordinance.

Consideration of Impacts. After outreach to the local development community, architects, buyers, advocates for persons with disabilities and residents, the City Council adopted the above-stated policy in July 2007, after stating a goal for such in September 2006. The costs associated with various features that this policy requires were discussed and analyzed prior to the policy's adoption. The majority of costs (shown in Table 49 below) associated with accessible and visitable features were deemed negligible and not likely to have significant impact on the cost of construction if planned for early in project development stages. The most notable impacts of these requirements were anticipated to be found in small projects of less than five units, medium

and high density projects of 12.5 units/net acre or more, and projects of fifteen units or fewer in the Core Area that typically are planned on smaller lots and at greater density. These impacts were requirements associated with providing a bedroom and full bathroom on the first-floor to provide complete accessibility. As a means of removing this potential impact, these groups were included in the exempt project category.

The City adopted these requirements as a means for providing ownership housing units accessible to persons with disabilities (typically not required by UBC), but has maintained it in policy form so that the need for modifications can be assessed with the consideration of the requirements in 2010. With its list of exempt projects, the ability to waive or modify requirements for projects with topographical or financial hardship, and the City’s plans to assess the policy in 2010 when more information is available, the City does not find this policy to be a constraint on housing production.

Table 49: Potential Costs of Accessible and Visitable Features

Accessibility Feature	Estimated Cost per Unit from Developers/ Builders
<p>An accessible route that connects a zero threshold entry to the garage, driveway, or sidewalk.</p> <p>(Required in both visitable and accessible housing units.)</p>	<p>It can vary. Making the entry to the garage accessible is likely to be the most cost effective, and may not cost much extra. If a small ramp to the threshold is needed, concrete and forming could cost \$10-20 per square inch or the project could use another material to reduce costs. If the project has an uneven grade, costs of providing an accessible path increase and make the project less feasible.</p>
<p>Zero threshold entry at a minimum of one exterior door that is 34 inches wide.</p> <p>(Required in both visitable and accessible housing units.)</p>	<p>To avoid water entering the unit, a zero threshold entry requires good overhead weather protection. In the garage, access would be adequately covered, but additional overhangs might be necessary if the unit has a front or rear entrance with a zero threshold. Costs of additional overhang would contribute to slight additions in materials and labor costs, but these are likely negligible. Including the wider door with a zero entry threshold is estimated to be a cost of less than \$25.</p>
<p>At least one accessible route to the primary floor bathroom, common use room, kitchen, and bedroom.</p> <p>(Required in both visitable and accessible housing units.)</p>	<p>No additional cost if included in the original unit design, although it could redistribute small amounts of space to the hallway and out of other rooms in the unit. A slight cost could result if there is an increase in the overall unit footprint to accommodate the accessible route rather than redistributing the original unit square footage. Ability to include accessible route needs to be in the design software used for the architectural renderings of the project.</p>

Accessibility Feature	Estimated Cost per Unit from Developers/ Builders
At least one bathroom, consisting of at least a toilet, lavatory, and a bathtub or shower must be provided on the first floor. (Required in accessible housing units.)	Adding a shower/bath where one was not originally planned could add \$3,000. The other costs associated with the inclusion of a full bathroom on the main floor are a matter of limited square footage and space that would be distributed differently than if the unit only included a half bath. Grab bar backing installed in the wall is a negligible cost of only the extra pieces of lumber required.
One accessible common use room (Required in accessible housing units.)	No additional cost. Upfront design necessary.
One accessible first floor bedroom. (Required in accessible housing units.)	In homes that are greater than two thousand square feet, there is often a bedroom on the first floor, so it is unlikely to result in any additional cost to those units. However, as the housing unit and parcel sizes decrease, the ability to have a bedroom on the main floor becomes more difficult due to the limited square footage of space.
40 inch pathway through the kitchen. (Required in accessible housing units.)	Should be possible without additional cost if planned initially with housing construction. May cause a slight increase in the overall unit footprint.
Single Action Hardware at Accessible Entrance (Required in both accessible and visitable housing units.)	\$50-\$100

The Right to Farm and Farmland Preservation Ordinance

Summary. The May 2001 General Plan has a policy that reads:

"**Policy AG 1.1 Action j.** In order to create an effective permanent agricultural and open space buffer on the perimeter of the City, immediately upon completion of the General Plan Update, pursue amendments of the Farmland Preservation ordinance to assure as a baseline standard that new peripheral development projects provide a minimum of 2:1 mitigation along the entire non-urbanized perimeter of the project. The proposed amendments shall allow for the alternate location of mitigations for such projects including but not limited to circumstances where the project is adjacent to land already protected by conservation easements or by some other form of public ownership that guarantees adjacent lands will not be developed."

The city adopted an ordinance on November 15, 1995, establishing the Right to Farm and Farmland Preservation requirements. The Right to Farm portion of the ordinance states that properly operated agricultural operations are generally not to be considered a nuisance, and requires that properties within 1,000 feet of agricultural lands carry a deed restriction that notifies owners and buyers of potential inconveniences associated with lawful agricultural

operations when they are subjected to any discretionary permit issued by the city. It also requires that lands within 150 feet of an agricultural, greenbelt or habitat area shall be maintained in an agricultural buffer/agricultural transition area. The buffer is to be made up of a 100-foot agricultural buffer without public access, as well as a 50-foot transition area that may include bike paths, trails and other facilities for public access.

The Farmland Preservation portion of the ordinance requires agricultural mitigation by applicants for general plan or zoning changes or any other discretionary entitlement applications that would change the use of agricultural land to non-agricultural uses. Agricultural mitigation on a 1:1 replacement basis may include granting of a farmland conservation easement or similar conservation mechanism for lands not subjected to non-agricultural development or payment of a fee for purchase of farmland rights in another area. Mitigation lands must be within the Davis planning area. A portion of agricultural mitigation lands may be used for habitat mitigation.

Consideration of Impacts. Some have argued that this ordinance and the 2001 General Plan 2:1 requirements may impede housing development. It is anticipated that prospective developers would take into consideration this requirement in making offers for land to be developed that would be required to comply with the requirements. The city's agricultural mitigation policies reflect the public policy tension between affordable housing and agricultural preservation. The city has shown that it can be successful in protecting open space and farmland while meeting fair share housing allocation.

Greenbelt and Open Space Policies

Land Use Element policies requiring the provision of greenbelts and other amenities may affect the cost to the developer of constructing housing. This in turn could affect the cost to the purchaser or renter of housing. The city requires that 10% of the land in a residential subdivision be dedicated and improved as neighborhood greenbelt. The greenbelt requirements do not reduce the number of units that may be built on a given parcel of land. Although a portion of the land is required to be built as greenbelt rather than housing, the number of allowed units is determined by the gross acreage of the parcel, including the greenbelt area. The greenbelts will reduce the lot size per unit, however, which may either reduce the market value of the unit or decrease developer profit. Similarly, on-site open space and parking requirements for multi-family developments also act to reduce the amount of land available for building.

Neighborhood greenbelts, like other recreational amenities, add to the cost of producing housing. They also add to the value of housing by increasing the desirability of the unit and the surrounding neighborhood. One of the reasons people want to live in Davis is the availability of bike paths and neighborhood greenbelts. Neighborhood greenbelts, by providing an off-street transportation system, also encourage travel on foot and by bicycle, reducing automobile congestion and assisting in the preservation of air quality. Thus, the costs associated with the greenbelt and open spaces are necessary and do not significantly impede housing provision.

Codes and Enforcement

Local Amendments to Uniform Building Code. The City of Davis has not adopted any amendments to the State of California's Uniform Building Code. Like other cities in California, the city has adopted the Uniform Building Code (UBC). Under state law, this code can be amended by local governments only due to geographical, topological or climatological reasons. The UBC that the city operates under consists of Uniform Building, Plumbing and Mechanical

Codes. The building code may be considered to increase housing costs above the cost of nonstandard development. However, its benefits, including health and safety benefits, outweigh its disadvantages.

Degree or type of enforcement. The City of Davis requires submittal of a building permit application, with project plans, that is reviewed by plan check staff for consistency with Uniform Building Code (UBC). Once the plans are approved and the permit is issued, inspections of the development at identified critical stages are required in order to ensure that the project is built consistent to the approved plans that reflect UBC requirements. A final inspection of all projects is required to complete one last review of the project against the city-approved plans. Final sign-off after this inspection constitutes issuance of Certificate of Occupancy (when applicable) and record of city approval on the project (large or small) that was completed.

Upon the resale of single-family housing units, representatives of the City's Building Division conduct an inspection to assess any noncompliance with UBC, including any work done to the housing unit without building permit issuance and final building inspection approval. Items identified in a resale inspection report are required to be addressed either by the existing owner selling the unit or by the future owner purchasing the unit. Buyer and seller are able to negotiate who will be responsible for addressing city-identified items. This program assists in providing full disclosure to buyers and ensures maintenance of the city's single-family housing unit stock.

In addition to the resale inspection program described above, the City also has code enforcement program. This program is based on complaints received by the City requiring any code violation throughout the City, including building and zoning codes. The City responds to all complaints, and takes the necessary steps to remedy instances where code violations are identified. The city-adopted steps related to noticing and enforcement are adhered to, and notices of code violation include information regarding the City's appeal process. This program promotes compliance with city code to ensure the health and safety of the community.

On and Off-site Improvement Requirements

The City of Davis, as is typical in most jurisdictions in the state, has various on- and off-site improvement requirements for residential developments. The city has established minimum standards required to assure orderly development similar to urban settings. The city has historically applied flexibility to the minimum standards in order to accommodate innovative residential projects or affordable housing projects as long as there are no public safety concerns. For instance, a local street right-of-way is a minimum of 50 feet. This width has been reduced in some cases to 36 feet or less in order to accommodate an affordable housing project, or an innovative residential subdivision. Examples where this flexibility standard has been applied include Village Homes, El Macero Estates 2, Southfield Park 2 and 3, Glacier Place, Oasis Place, and Woodbridge subdivisions. It should be noted that planning values and traffic calming values have often been used as justification for such reductions. The 2001 General Plan update included changes in the traffic congestion level of service standards. These will serve to facilitate infill development projects and potentially reduce costs of mitigating traffic impacts when new development is approved.

The city believes that the on- and off-site standards do not constitute an unreasonable or unnecessary constraint on housing production. The provision of roadway, drainage, water and sewer and all underground utilities needed to deem a lot ready for residential development must

be in place before the city accepts any public infrastructure. Also, no building permit will be issued for a lot that does not have infrastructure in place. The city does not approve subdivisions without adequate knowledge that there is sufficient public infrastructure capacity to accommodate the residential development. As stated in previous sections and shown in Appendix I of this Housing Element, there is adequate infrastructure to accommodate the City's RHNA for this planning period and up to the City's 1% Growth Cap for this same timeframe.

Processing and Permit Procedures

Historically multifamily discretionary review projects are submitted as part of a larger project. For example, the Wildhorse, Mace Ranch, Evergreen, or El Macero Estates 2 subdivisions contain multifamily General Plan and Zoning Ordinance designated parcels, which were established at the time of preliminary planned development stage. In most residential subdivision projects in the city, the General Plan and Zoning Ordinance land use designations for multifamily parcels are usually established at the preliminary planned development stage. Once this is done the level of entitlement review is far less cumbersome. There have been multifamily project applications requiring discretionary approvals, such as General Plan and Specific Plan amendments and rezoning applications.

The types of discretionary applications processed include:

- Annexation,
- General Plan Amendments,
- Specific Plan and Amendments,
- Preliminary Planned Development, Rezoning and Preliminary Planned Development, or Zoning Ordinance Amendments, and
- Phased Allocation.

There are several variables that influence the length of processing time for a discretionary project. The factors include

- the level of controversy associated with the project;
- the type of project proposed and its location;
- the time it takes the applicant to submit complete application materials;
- the number and nature of deviations requested from the conventional base zoning standards;
- the qualities of the proposed project, such as appealing, innovative, and compatibility with existing surrounding uses and structures; and
- The number of entitlements requested.

The timing of discretionary review can be quite variable depending on the level of public controversy. It is not uncommon for a non-controversial discretionary application to be acted upon within three to four months of the applications' filing. It should be noted that often the developers enter into a development agreement with the city. This negotiated agreement may affect the length of time a project takes before a final action on it. It is also worth noting that even when a project involves multiple discretionary actions, the city attempts to process them concurrently in order to minimize processing times.

Once a multifamily site has been identified in the Preliminary Planned Development Zoning, it typically requires a Final Planned Development and Design Review. If processed concurrently, these applications typically require four to six months but timing will vary with the complexity of the project. At the time of these final applications, there is much predictability in the process, as the Planning Commission and City Council review projects using the specified zoning as the basis for their subsequent decisions.

The Phased Allocation Ordinance, the Affordable Housing Ordinance, and the Middle Income Housing Ordinance were discussed in the sections above. Usually applications that are applicable to a project under these ordinances are filed concurrently with other discretionary applications like General Plan and Specific Plan amendments, and/or rezoning/zoning amendments applications for a residential subdivision. There is no additional review process or time required for these applications.

Processing Fees and Exactions

Processing fees. State law requires that local permit processing fees charged by local governments must not exceed the estimated actual cost of processing the permit. Table 50 below is an excerpt from Table 51 that lists the current fees assessed with the processing of planning and building permit applications. There are two types of fees associated with planning applications: fixed/flat fees and deposit fees. Flat fees provided a standard cost for the processing of its corresponding application without regard to whether the actual project takes more time or less time to process. Deposit fees allows the City to refund projects that are less staff intensive than others and charge projects that require additional time based on the specifics of a project. Projects are not charged until deposits are depleted through regular staff billing.

Table 50 EXCERPT OF CITY OF DAVIS PLANNING DIVISION FEE SCHEDULE		
Application Type	Fee Amount	Type of Fee
Annexation	\$3,000	Deposit
General Plan Amendment	\$4,000	Deposit
Specific Plan Amendment	\$3,000	Deposit
Development Agreement:		
• Preparation/Implementation	\$8,000	Deposit
• Annual Review	\$1,500	Deposit
• Amendment	\$2,000	Deposit
Rezoning/Prezoning/Preliminary Planned Development	\$5,000	Deposit
Zoning Ordinance Amendment	\$4,000	Deposit
Phased Allocation	\$2,000	Deposit
Affordable Housing Plan	\$900	Deposit
<u>Staff Hourly Rates</u>		
<ul style="list-style-type: none"> ▪ Technical Support: = \$70 / hr. ▪ Junior/ Assistant Planner: = \$130.00 / hr. ▪ Planner//Management/Supervisor: = \$161.00 / hr. 		
Source: City of Davis Community Development Department 2007-08 Fee Schedule		

The hourly rate in the schedule is applied to the deposit. The deposits were established based on the actual costs of processing using estimated number of hours plus overhead. Upon completion of a project applications review, any remaining amount on the deposit is refunded to the applicant. If there are outstanding balance to be paid the applicant is sent a bill. Fees charged by the Community Development Department are estimated to account for 72% of its total support operations. The remaining operations support funds are derived as follows: 22% from the City of Davis General Fund, and 6% from Construction Tax, Development Impact fees, Grants and Redevelopment funds.

Table 51 below is the current Fee Schedule of the City’s Planning Division regarding planning entitlement application fees.

Table 51
City of Davis Planning Division Fee Schedule

Effective July 1, 2007

Application/Fee Type	Fee Amount	Fee Type
<i>Hourly Rates</i>		
Technical Support	\$70.00	Per hour
Junior/Assistant Planner	\$130.00	Per hour
Planner/Management/Supervisor	\$161.00	Per hour
<i>Design Review</i>		
Administrative Approvals-Outside downtown and Traditional Residential Neighborhoods and Design Guidelines. Includes building additions and changes to existing site plans, but not new structures. Includes minor modifications and garage conversions. (Includes categorical exemption fee)	1,100	Fixed fee
Design Guideline Areas-Tier II design review	1,000	Deposit
Design Guideline Areas-Tier III design review	2,000	Deposit
Minor Improvements/Design Guideline Areas-Tier I review		
Project <u>not</u> requiring a categorical exemption	77	Fixed fee
Projects requiring a categorical exemption	231	Fixed fee
Design Review (COA) of Historic Structures- Not Categorically Exempt. (Exempt projects- no fee.)	1,000	Deposit
New Projects –all new buildings	2,000	Deposit
Planning Commission –Additional deposit for referral to Planning Commission	1,000	Deposit
Sign Program	1,000	Deposit
Signs/Facades/Projections – Other than through an approved sign program	403	Fixed fee
	Includes mailing costs, if fewer than 100 pieces.	
<i>Environmental Review</i>		
Categorical exemption	154	Fixed fee
Negative Declaration	500	Deposit
EIR Preparation	Full payment of cost estimate or contract + 20% administrative fee	
Yolo County- Notice of Determination filing fee	50	Fixed fee
California Department of Fish and Game filing fees		Fixed fee due at

Application/Fee Type	Fee Amount	Fee Type
Negative Declaration* EIR* *Includes \$50 Yolo County filing fee	\$1,850 \$2,550	planning application submittal
<i>Housing/Owner Occupancy</i>		
Affordable Housing Plans Review	900	Deposit
In-lieu Housing (Affordable units) Discounts will be given for vertical mixed use projects and projects that include 75% stacked airspace condominiums. Discounts include a \$10,000 reduction of the per unit fee for vertical mixed-use buildings and a \$5,000 reduction of the per unit fee for ownership projects that include 75% or greater of the project's residential square footage as stacked air space condominium units. Projects that are both vertical mixed-use and predominantly composed of stacked air space condominium units shall receive a \$15,000 total reduction. (Please Note: Vertical mixed-use for the purpose of calculating Affordable Housing In-lieu fees is defined as a multi-story building that incorporates residential units above first floor commercial and/or office space.)	37,500	Per unit
Owner Occupancy		
Declaration	204.36	Fixed fee
Exemption	196.50	Fixed fee
Phased Allocation Plan	2,000	Deposit
<i>Map Applications</i>		
Tentative Map (5 or more parcels)	3,000	Deposit
Other Maps/Vacation of right of way/Lot Line Adjustment	1,000	Deposit
<i>Parking</i>		
In-lieu parking space for all zoning districts, excluding Central Commercial (CC) and Mixed Use (MU)	8,000	Per space, Resolution No. 8343, adopted April 22, 1998
Central Commercial (CC) and Mixed Use (MU) zoning districts	4,000	Per space, Resolution No. 04-51, 2004 adopted February 17, 2004
<i>Zoning</i>		
Conditional Use Permit:		
Minor (Second unit, guest house, core area fast food)	1,200	Deposit
Major (all other)	3,000	Deposit
Final Planned Development & Revised Final Planned Development	2,000	Deposit
Home Occupation Permit (Includes categorical exemption fee for environmental)	231	Fixed Fee
Minor Modification		
Not referred to Planning Commission	1,100	Fixed Fee
Referred to Planning Commission	2,000	Deposit
Prezoning/Rezoning/Preliminary Planned Development	5,000	Deposit
Public Convenience or Necessity Determination	1,000	Deposit
Temporary Use Permit:		

Application/Fee Type	Fee Amount	Fee Type
Not requiring mailing or environmental review	77	Fixed Fee
Requiring mailing	1,100	Fixed Fee
Variance	1,600	Deposit
Zoning Letter/Determination of permitted use	77	Fixed Fee
Zoning Ordinance Amendment	4,000	Deposit
Zoning Verification (Planning Commission)	500	Deposit
<i>Other Applications</i>		
Annexations	3,000	Deposit
Appeals - A flat fixed fee to be paid by the Appellant. Hours will be charged against the project, all costs in excess of the initial \$200 shall be paid by the Applicant/ Developer	200	
Development Agreement:		
Preparation/Implementation	8,000	Deposit
Annual Review	1,500	Deposit
Amendment	2,000	Deposit
General Plan Amendment	4,000	Deposit
Specific Plan Amendment	3,000	Deposit
Grading Permit:		
Biological Survey	1,000	Deposit
No survey required	308	Fixed fee
Long-range Planning/Community Planning fee *Charged to new residential & commercial projects only	.002 of building permit valuation	Charged at building permit
Pre-application	1,500	Deposit
Pre-application meeting (1-one hour mtg)	150	Fixed fee
Research	500	Deposit
Yolo County Referrals:		
Less than 1 acre	500	Deposit
1 Acre or more	4,000	Deposit
All other applications	500	Deposit
<i>Plan Checking</i>		
Landscape Plans	770	Fixed Fee
Plot Plan Review (at building permit)	Actual hourly rate charged at building permit	
<i>Code/Zoning Enforcement</i>		
Administrative Citations		
First violation	100	
Second violation of same Ordinance within one year	200	
Each additional violation of same Ordinance within one year	500	
Notice and Order- Violation of Building/Safety Codes (Infraction)- First violation	100	
Second violation of same Ordinance within one year	500	
Each additional violation of same Ordinance within one year	1,000	
Administrative Citation and Notice and Order Appeal Fee (3 hours of Code Enforcement Coordinator's time)	\$282, or the amount of the	

Application/Fee Type	Fee Amount	Fee Type
Non-refundable	fine, whichever is less	
Late payment fees (over 30 days due)	10%	
<p><i>Notes</i></p> <ol style="list-style-type: none"> 1) If the deposit exceeds the final actual cost, the balance will be refunded to the Applicant. 2) The Community Development Director may reduce deposits if deemed appropriate. 3) Refund Policy: <ul style="list-style-type: none"> • Refund requests must be submitted in writing. • Fixed fee applications: a refund will not be granted, if the project has been noticed for a public hearing. If the project has not been noticed for a public hearing, the refunded amount will be the original fee paid, less the cost of staff hours worked on the project, less a \$30 administrative processing fee. • Withdrawn applications: if staff has not completed any work on the project, a refund of the original fee paid, less a \$30 administrative processing fee will be made. • Deposit applications: any unused deposit fee, after project completion, shall be entirely refunded. 		

Development Fees

One effect of Proposition 13 in Davis, as in many California cities, has been an effort to require that new developments pay for themselves. The city has imposed a number of fees on new commercial, industrial, and residential development: Development Impact Fees; Construction Taxes; and Building and Planning Fees. In addition, the city collects a school fee for the Davis Joint Unified School District.

The physical infrastructure needs of the city are identified and defined as capital facility projects in the city conducted Development Impact Fee Study. The study provides detailed information on the expected costs of these facilities, and allocates costs appropriately based on the type of development that trigger the need for the project. State law limits the extent to which local governments can place the burden for new facilities on new development. The law requires that fees show a "reasonable" relationship or nexus between the type of development on which the fee is imposed and the public facilities being financed by the fee revenue.

Residential developers are required to bear much of the cost of the development review and approval process as well as to pay fees to provide services and insure adequate facilities for the residents of new projects. Given strong housing demand, fees and exactions are unlikely to limit the amount of housing built in the city, but they do increase the cost of producing housing. The impact on consumer home prices and rents is likely more influenced by market forces than the costs of production.

The City Council through ordinances and resolutions establishes fees for building permits and planning and engineering services. These include the full cost of the preparation of environmental impact reports when necessary, and payment based on amount of city staff time spent for plan checking, inspection of improvements and other necessary services. The fees are based on studies that analyze staff time and prevailing fees in the surrounding localities.

The fees collected by the Davis Building Division at the time of permit issuance, which are associated with new residential construction relative to building code, include the following:

- State of California Strong Motion Fee. This is a state-mandated tax for seismic monitoring, and it is applied to residential construction.
- Davis Unified School District Impact Fee. The school impact fee is assessed using the following formula: 1) Residential = sq. ft. x \$2.49. Residential addition over 500 sq. ft. = sq. ft. x \$2.14; 2) Commercial = sq. ft. x \$.34; and 3) Industrial = sq. ft. x \$.27.
- Yolo County Development Impact Fee of \$1,414.60 for new homes (commercial and industrial rate varies) is paid at Yolo County Planning Department in Woodland prior to issuance of building permit.
- Construction Water Fee of \$81.75 is paid for valuation of construction from one dollar up to \$100,000, and scaled for valuations over \$100,000.
- Water Meter and Backflow Preventor Permit Fees of \$106 for residential construction.
- Construction Tax Fee of \$2.16 per square foot for residential and commercial and \$1.72 per square foot for multi family.
- Plan Check Fees are collected for the review of plans for the projects. The fees charged often depend on the level of review involved prior to approval of the plans. Stock plans are charged \$175.00 administrative fee in lieu of the full plan check fee.
- Development Impact Fee is approximately \$7,000 to \$10,000 for a new single family dwelling. Development impact fees are enabled by state law to provide funding for capital facilities needed to adequately serve new development. The fees established by the development impact fee resolution adopted by the city are adjusted to account for the following factors: 1) normal cost increases associated with annual changes in the Engineer News Record Construction Cost Index, 2) the share of existing project cost increases and decreases assigned to future development, 3) the share of new project costs assigned by the Public Works Department on a case-by-case basis to future development, and 4) General Plan changes that alter a parcel's expected development potential or densification. Thus, the exact amount of development impact fee will depend on the factors as evaluated in the city resolution establishing a schedule for increasing development impact fees. The October 2002 Schedule for Increasing Development Impact Fees indicated increases for January 2003 through January 2004 in the range of \$11,978 to \$15,596 for a single-family residential unit.

Exactions

Typically new housing projects are only required to pay and provide for fees and requirements discussed above—development impact fees, processing fees, affordable housing units, and middle income units. When a project requires a larger degree of entitlements, particularly annexation or a General Plan amendment, the City can consider and determine the merit for additional project exactions through a Development Agreement based on the unexpected change in land use that was not previously planned for. Exactions that have been discussed in previous projects are typically associated with provisions for public safety services for the development,

parks services and maintenance, and installation of a city well site. The City has not identified any instance when a project has been withdrawn or left incomplete due to the other exactions negotiated within a Development Agreement. The City does not find these negotiations to be an impact on housing development.

5.0 B. On Housing for Persons with Disabilities: Reasonable Accommodation, Building Code, and Land Use Requirements

The city could not identify any specific governmental constraints that hinder the provision of housing for persons with disabilities. With recent affordable housing projects, the City has partnered with local housing and supportive services organizations that specialize in providing housing and services to persons with varying types of disabilities. The City of Davis has affordable housing units for households with the following types of disabilities: physical, mental, developmental, and drug/alcohol dependency.

The City has approved variances and minor modifications in the past when it has been asked for a reasonable accommodation. Additionally, the City is currently completing the adoption process for a local Reasonable Accommodations Ordinance. The Reasonable Accommodations Ordinance only requires Council review to complete adoption, anticipated to occur in spring 2008. Although the City has provided reasonable accommodations, when requested, this ordinance provides an official process by which reasonable accommodations for city buildings, programs, and development can be requested. This ordinance will clearly layout the process for requesting a reasonable accommodation, the process by which its reviewed and acted upon, and an appeal process if the applicant disagrees with the City's determination regarding a request. Adoption of the ordinance will formalize city policies surrounding reasonable accommodation in order to ensure consistency, and will educate residents and visitors of Davis of their ability to request reasonable accommodations from the City.

Related to Reasonable Accommodations, the Zoning Ordinance allows deviations in parking requirements to increase dwelling accessibility for individuals with physical disabilities. An application may be submitted by any interested party with the consent of the property owner. The processing fee is that charged for all administrative design review applications. There is an administrative fixed fee of \$100 for requesting a determination from the Handicapped Access Standards Board of Appeals for building code issues. Any fees that are found to present a hardship to an applicant are further considered and can be reduced or waived by the Community Development Director if found to be a barrier to a reasonable accommodation.

The City of Davis is an entitlement community for federal Community Development Block Grant (CDBG) funds. Each funding cycle of CDBG funds, the City identifies necessary projects in public areas (parks, curbs, sidewalks, and intersections) and city-owned facilities to increase accessibility. For fiscal year 07-08, \$537,581 of the City's \$827,046 total allocation of CDBG funds was set-aside and used for City accessibility projects. Consistent with this year, it is typical that sixty-five percent of CDBG funding be committed to city accessibility projects. Most of these projects are based on items that were identified in the City's Americans with Disabilities Act Self-Evaluation that was completed approximately ten years ago, although projects of great importance identified outside of the evaluation can be considered as well. An updated Self-Evaluation is currently underway by the City's Americans with Disabilities Act Subcommittee of the Social Services Commission. Staff is currently working with the subcommittee is currently collecting information regarding accessibility needs in City programs, facilities, and public areas.

Once the information is collected, staff will summarize the needs identified and will provide a report to the Subcommittee, Commission, and City Council. The updated Self-Evaluation is anticipated to be adopted by summer 2008.

The City has also encouraged a greater amount of accessibility in all new housing units using the state's checklist of accessibility features. The City will soon complete processing an ordinance requiring the offer of such features in all new ownership housing units. And in 2007 the City adopted the Visitability/Accessibility Housing Policy (described in Section 5.0) that requires projects requesting legislative approval to incorporate first-floor accessibility into low and moderate income units and visitability into all above moderate units. Modifications and exemptions are made for small projects, projects with net densities of 12.5 units/acre or greater, and projects within the City's Core Area (downtown).

With the combination of these steps and policies, the City continues to adopt policy and create procedures to reduce any barriers to housing for persons with disabilities in Davis.

5.0 C. Efforts to Remove and Reduce Governmental Constraints

The City recognizes the need to remove constraints to housing and a policy category in Section 6 of this document is devoted to it. In addition to the programs, policies, and actions in Section 6 the City has made the following local efforts to remove governmental constraints that might hinder housing availability and affordability:

- The City has exempted all affordable housing and multi-family projects from Phased Allocation Plan requirements under the city's growth management program.
- The City has exempted all affordable housing, second units, and vertical mixed-use projects for the one-percent growth cap.
- The City has granted density bonuses for provision of affordable housing and housing for seniors, consistent with state law and the Affordable Housing Ordinance.
- The City has adopted reduced affordable housing and parking fees for downtown/Core Area mixed use development.
- The City has continued to maintain a supply of land adequate to meet its Regional Housing Needs Allocation for housing at all income levels and is currently reviewing potential housing sites for future city needs.
- The City has developed and implemented guidelines for infill development and offers fee reduction and reduced requirements for in-fill development comprised of mixed-use and/or condominium development.
- The City has provided exempted small projects and rental projects from the City's Middle Income requirements.
- The City has provided exemption categories for small projects (fewer than 5 units), medium and high density projects (12.5 unit/net acre and greater), and small projects (15 units or fewer) in the downtown/Core Area from the Visitability/Accessibility Policy requirements.

Measures taken to reduce governmental constraints on housing for persons with disabilities is detailed in subsection B above.

5.1 Non-Governmental Constraints: Construction Financing, Price of Land, Cost of Construction

Nongovernmental constraints are those factors limiting the availability of affordable housing over which local government has limited or no control. State law requires that this Housing Element contain an analysis of potential and actual nongovernmental constraints upon the maintenance, improvement, or development of housing for all income levels, including the availability of financing, the price of land, and the cost of construction. The nongovernmental analysis includes:

- Availability of construction financing.
- Land costs.
- Construction costs.

5.1 A. Availability of Construction Financing

In spite of continued housing demand and property values locally, financing for new construction has become both more conservative and expensive with the recent mortgage lending issues and the slow economy that is currently impacting all lending branches. Even successful and experienced local for-profit developers have stated that in recent months they are only being offered in the lesser of these following calculations:

- 75% of the total project costs; or
- 65 to 70% of the projected appraised value of the completed subdivision

There is some ability to increase these percentages up to five percent if the developer has pre-sold housing units being developed and has deposits from buyers prior to construction start.

Non-profit developers also face a different challenge. Most of their construction costs come from governmental sources. Government funds for affordable housing are limited. Additional funds were set aside with the passing of Proposition 1C in 2007, but there is always greater demand than resources. Non-profit developers face nationwide and statewide competition for these funds. In addition, the city financially assists the non-profits with construction costs. The city offers assistance from its Redevelopment Housing Set-Aside, Housing Trust Fund, HOME and CDBG funds. Even these funds are limited and the Redevelopment Agency had to issue a Housing Bond early last year in order to generate cash on hand for current projects.

For homebuyers, interest rates have a major impact on housing affordability, as discussed in Section 3 of this document. There have been some recent decreases in interest rates, but with the recent mortgage crisis and high percentage of foreclosures, lenders have tightened up qualifying standards more than in the past. This makes silent second and downpayment loans to low and moderate income buyers even more critical. Having cash on-hand (even as a loan) for the transaction decreases lender risk and increases buyer's affordability.

There is no data to indicate that financing is less available in the Davis area than elsewhere in the region or state. Financing is generally available in Davis for new construction, rehabilitation and refinancing. The overall steady housing market of the City adds to the attractiveness for lenders

to locate here. During the last planning period and the beginning of this one the City has offered silent second mortgages through the CalHOME Program and plans to continue this program in future affordable housing projects and funding cycles. It should be noted that the City has no control over the financial feasibility of any housing transaction relative to financing. Lenders weigh individual housing transactions on their merit using their individual underwriting standards. The City has been told by buyers of affordable housing units that the California Housing Finance Agency (CalHFA) will not provide mortgage products to the City's units based on the existing affordability requirements. The City began working with CalHFA last year to remedy their concerns in order to gain availability of their loan products in all city affordable housing projects. This is an action item included with the Implementation Plan of this Housing Element.

It is not believed that financing would be an impediment to availability and affordability of housing in Davis because of the many institutions seeking to lend money at the current market conditions. This is based on the attractiveness of Davis to lenders due to the higher appreciation of housing values and the recent higher housing demand. The City is working with CalHFA to expand availability of their loan products into all affordable housing opportunities.

5.1 B. Land Costs

Many factors and variables influence the cost of land, these include such things as: land scarcity, location, unique on-site features, lot size, accessibility, availability of services, type of financing between buyer and seller, Zoning and General Plan designation. Typically the cost of land is the largest component of housing development costs. While the City can directly control the housing supply through Measure J and the Phased Allocation growth management program, there is little that it can do to influence the market price of land.

As of early 2008, the cost of an improved, or ready-to-build residential lot ranges from \$210,000 to \$375,000, depending on lot size, location, zoning, and other factors. For instance, locations next to open spaces, such as a golf course, greenbelts, or Putah Creek, demand higher land values, while locations near the freeways (especially I-80) are less valuable, due to noise and traffic concerns.

There has been a slight decrease in land values during the past three years. For a residential lot, or group of lots, the current cost typically ranges from \$35 to \$45 per square foot. In 2005, the same lot might have been sold at a range closer to \$58 to \$68 per square foot. This notable decrease will likely provide additional affordability within opportunities for residential development in Davis.

5.1 C. Construction and Improvements Costs

The costs of construction are based on several factors that include labor, materials, development fees, and land. Construction costs vary depending on the type of development. Generally, single family housing is more expensive as compared to multifamily housing construction costs. As of January 2008, local developers contacted by staff estimate that production-builders' construction cost for home ranges from \$80 to \$95 per square foot. The custom home built by small builders' construction cost is a range of \$125 to \$150 per square foot. Because builders often attempt to

maintain a constant ratio of land to building cost, increasing land values can result in increases in proposed unit size and amenities, further increasing the cost of the completed home.

The range of construction costs for affordable multi-family projects in Davis as of February 2008, was \$150 to \$180. Affordable multi-family housing projects cost more than market-rate multi-family projects. The range of construction costs for market-rate multi-family projects was \$130 to \$160 for the same period. Production builders have low construction costs compared to non-production builders in both single-family and multi-family housing projects.

Housing Goals, Standards, Policies and Actions

6.0

Below is a compilation of the goals, standards, policies and actions of this Housing Element and any related goals identified in other sections of the General Plan. The compilation has been grouped into the following policy categories:

1) housing supply, 2) affordable housing, 3) access to housing, 4) removal of constraints on housing production, 5) residential conservation and 6) energy conservation.

Section 7 details the Implementation Plan of the action items listed in this section, including a table for each policy category that shows the action, the responsible party, the timeframe, and any potential funding sources.

6.1 Housing Supply

GOAL HOUSING 1. Promote an adequate supply of housing for people of all ages, income, lifestyles and types of households consistent with General Plan policies and goals

Policy HOUSING 1.1 Encourage a variety of housing types that meet the housing needs of an economically and socially diverse Davis.

Standards

- a. Housing, including affordable housing, should include a range of unit sizes appropriate to meet Davis housing needs.
- b. Each new development area should include a mix of housing types, densities, prices and rents, and designs.
- c. All new housing construction shall meet minimum densities and will have limited number of overly-large homes

Actions

- a. As a vehicle for long range planning, establish guidelines for allocation processes **under the City's 1% policy**, including development agreements that include adequate citizens' participation and City Council oversight in the planning implementation of the allocation processes. (*Clarification*)
- b. Analyze the mechanism whereby existing and future mobile home sites can be made permanently affordable.
- c. As part of proposed large housing developments, consider requiring a percentage of small residential lots and structures with related floor area ratio standards to contribute to the supply of affordable housing and to avoid overbuilding of lots.

- d. Encourage increased densities in Davis in order to facilitate greater affordability without sprawl. Study such dwellings as row houses, town houses, second story apartments over businesses, and second dwelling units. At a minimum, the study parameters should include analysis of the cost of construction impact on local infrastructure, impact to the city General fund, affordability, proximity to shopping and services and consistency with neighborhood preservations standards as they relate to adaptive reuse, privacy, open space, building mass and scale and parking impact issues.
- e. Strive to provide owner-occupied townhouses and condominiums in and near the core area and the neighborhood shopping centers geared to empty nesters and singles and couples without children, in order to limit sprawl and provide lifestyle alternatives for those who do not need large suburban houses.

Policy HOUSING 1.2 Strive to maintain an adequate supply of rental housing in Davis to meet the needs of all renters, including students.

Policy HOUSING 1.3 Encourage the construction of housing to meet the needs of single persons and households with children with extremely low, very-low, and low incomes.

Actions

- a. Explore mechanisms for encouraging and financing the construction of housing to meet the needs of ~~single persons~~ **households children** with low, very low, **and extremely low incomes.** *(Clarification to connect to policy, following action focuses on single persons.)*
- b. Adopt zoning provisions allowing housing to meet the special housing needs of single persons or small households with low and very low incomes. Allow such housing, subject to discretionary review, in appropriate residential and commercial areas.

Policy HOUSING 1.4 Encourage a variety of housing types and care choices for disabled persons.

Standards

- a. Units appropriate for disabled persons shall be included in all housing developments with 5 or more units, as required by state and federal law.
- b. Housing for disabled persons should be located near neighborhood centers in order to facilitate disabled persons' maximum participation in community life.

Actions

- a. Facilitate the process for reasonable accommodations in land use, zoning, funding, development and use of housing for persons with disabilities and adopt an ordinance that specifies procedures and standards for granting reasonable accommodation for persons with disabilities. Consistent with policies that ensure a fair and equitable dispersal of group

homes throughout the city. **Complete adoption of the local reasonable accommodations ordinance currently being processed.** (*Action has been started, but needs completion.*)

- b. Complete a review of land use and zoning standards to promote housing for people with disabilities.
- c. Create incentives to encourage the establishment of fully accessible housing for people with disabilities in addition to requirements for accessible units otherwise mandated by federal and state law, including providing density bonuses for additional units that incorporate universal design or other similar design principles.
- d. ~~Consider adopting an ordinance requiring basic access (visitability) features for 25 percent of newly constructed single-family residences (that is in new subdivisions), and in all multi-family residential units with a ground-floor entrance, including, at a minimum: an accessible route through hallways and passageways on the first floor, at least one adaptable bathroom on the first floor with wall reinforcements, and accessible light switches, thermostats and other environmental controls on the first floor. Part of this consideration should be a cost analysis for the required reasonable accommodation, accessibility and visitability improvements.~~ (*Replaced with the adoption of Visitability/Accessibility Policy in 2007, inserted below.*)

Policy HOUSING 1.41 Encourage a variety of housing types that accommodate persons with disabilities and promote aging in place, including a target of one-hundred percent visitability in all new single-family residential units, with an emphasis on first-floor accessibility in newly-developed single-family affordable units, to the maximum extent feasible for all projects that require Final Planned Development approval by the Planning Commission and/or any planning approvals by the City Council, unless as result of an appeal to a Planning Commission action. Accessory structures, including secondary dwelling units and guest houses, are not subject to this policy.

Standards

- a. **Visitability requirements.** Unless waived or modified based on section (e) of this policy, one-hundred percent of all new market rate and middle income single-family residential units shall be developed with visitability.

Visitability requires the following features, as further defined in Chapter 11A of California Uniform Building Code:

- vi. One zero threshold entry at ground or primary floor of the unit
- vii. An accessible exterior path of travel to the zero threshold entry
- viii. An accessible interior path of travel within the unit on its ground or primary floor (wider hallways and doorways)
- ix. An accessible half or full bath on the ground or primary floor (with the inclusion of grab bar backing reinforcements to facilitate easy grab bar installation)
- x. An accessible common room (does not include kitchen)

- b. **First-floor accessibility requirements.** Unless waived or modified based on section (e) of this policy, all new single-family affordable (low to moderate) residential units shall be developed with first-floor accessibility.

First-floor accessibility requires the following features, as further defined in Chapter 11A of California Uniform Building Code:

- viii. One zero threshold entry at ground or primary floor of the unit
- ix. An accessible exterior path of travel to the zero threshold entry
- x. An accessible interior path of travel within the unit on its ground or primary floor (wider hallways and doorways)
- xi. An accessible full bath on the ground or primary floor (with the inclusion of grab bar backing reinforcements to facilitate easy grab bar installation)
- xii. An accessible common room (does not include kitchen)
- xiii. An accessible bedroom
- xiv. An accessible path of travel throughout the kitchen

- c. **Exempt project types.** The visitability and first-floor accessibility standards shall be reviewed for each individual project, and shall be acted upon by the Planning Commission or City Council, as required by necessary project approvals. The Planning Commission and City Council recognize that there are inherent constraints of including visitability and first-floor accessibility features in the following types of projects:

- i. Projects consisting of fewer than 5 units
- ii. Projects with net densities of 12.5 units/acre or greater (density based on each housing type within large projects with multiple residential subareas)
- iii. Projects of 15 units or fewer that are developed within the Core Area

Due to the constraints of these projects, features of visitability and first-floor accessibility will not be required, but will continue to be strongly encouraged, particularly the inclusion of zero threshold entries which are recognized as the highest priority of the features. (Note: Accessible features may be required for buildings with elevators or other features that are subject to accessibility requirements under the California Uniform Building Code.)

- d. **Affordable housing projects.** The City shall require increased accessibility in all affordable housing projects where the City provides financial assistance or land to the project.

- e. **Waivers and modifications.** The Planning Commission or City Council can waive or modify the requirements of this policy to the extent required based on topographical characteristics of a project or based on undue financial hardship of a project that result due to the enforcement of this policy. The requirements of this policy will only be waived or modified to the extent necessary for the project to no longer meet one of the findings above. If a project seeks a waiver or modification on the basis of undue financial hardship or topographical characteristics, the Developer of the project has the burden of providing evidence of such hardship.

Actions

- a. **Accessibility and visitability in new housing projects.** Facilitate the inclusion of accessibility and visitability features in the construction of new housing to the greatest extent possible, including use of incentives.
- b. **Policy evaluation.** Evaluate the policy in 2010 after it has been applied to a variety of projects. Specifically, review the effectiveness of the policy targets and its categories of exemption, and determine if any modifications should be made including consideration of converting the policy to an ordinance.

Policy HOUSING 1.5 Work with UC Davis to revise UC Davis / City agreement to develop plans, procedures and priorities that will ensure the development of maximum student housing on campus.

Actions

- a. Continue to work with UC Davis to provide housing for students.
- b. Support the provisions in the Memorandum of Understanding entered into by and between the City of Davis and U.C. Davis in 1989, including but not limited to the following:
 - 1. The goal and intention of U.C. Davis to provide on-campus housing for 25% of the current (1988-89) base student population of 21,000 and for 35% of the new student population; and
 - 2. The agreement that UC. Davis' maximum and optimum three-term student population on the Davis campus is 26,000.

In addition, rely upon the University to provide on-campus student housing to provide for accelerated enrollment beyond 24,000 students by the year 2000-01 and 26,000 students by the year 2005-06. Seek an update of the Memorandum of Understanding (MOU) including the percentage of student housing to be provided on campus.

- c. Urge the University to provide on-campus housing for living groups.

Policy HOUSING 1.6 Include students from low-income families within the target population for affordable housing opportunities.

Action

- a. ~~Encourage the construction of student cooperatives as permanently affordable housing opportunities for students.~~ *(Action completed in previous Housing Element, existing vacancies in this housing type.)*
- a. Investigate as a strategy City, RDA and UC Davis joint sponsorship of targeted student and faculty staff housing within the City limits.

- b. Consider the proximity to campus, transit routes, and bike paths when siting student housing projects.
- c. Recognize the City's commitment to housing students by pursuing policies and actions which will facilitate the availability of housing which is compatible with existing neighborhoods and is easily accessible by public transit and bicycle.

Policy HOUSING 1.7 Analyze the models and options to promote housing for local employees.

Actions

- a. Explore programs to assist City staff, UC Davis staff and faculty, Yolo County staff, and school district staff to live in Davis.
- b. Create incentives to provide local housing for local employees. **Utilize local employee incentive system as a means of connecting local employees to local affordable and middle ownership opportunities.** *(Policy adopted during previous Housing Element)*

Policy HOUSING 1.8 Encourage a variety of housing types and care choices, as well as housing innovation, for seniors.

Actions

- a. Periodically conduct demographic studies to predict the need for housing and care of senior citizens and other special needs populations. These studies should include statistics on age, gender, income levels, marital status, state of health, and supportive services required.
- b. Develop design guidelines and site criteria for senior housing and care **in order to ensure that housing targeted for seniors is appropriately designed.** *(Clarification)*
- c. Provide incentives to builders to provide housing and care choices for seniors of all income levels.

Policy HOUSING 1.9 Encourage construction of housing to meet the needs of farmworkers.

Actions

- a. Support efforts by the USDA Rural Housing Services and Yolo County Housing Authority to provide housing for farmworkers and their families.
- b. Encourage developers to seek funding from sources such as USDA Rural Housing Services for construction of additional units of permanent housing for farmworkers in Davis.

6.2 Affordable Housing

GOAL HOUSING 2. Provide housing that is affordable for residents with low-incomes and low paying jobs, fixed incomes and pensions.

Policy HOUSING 2.1 Strive to meet the identified current and projected local need for housing and for housing affordable to extremely low, very low, low, and moderate income households including provision of Davis' five-year fair share of regional housing needs.

Standards

- ~~a. Limited equity cooperative units affordable to moderate income households (120 percent of median income or less) are exempt from restrictions on the rate of new construction. (Superseded by 1% Growth Resolution)~~
- b. Units affordable by extremely low, very low, or low-income households, farmworkers, or supportive housing are excluded from the housing allocation system if they are subject to provisions to ensure affordability to such households throughout the life of the units.
- c. Density bonuses and density bonus credits shall be given for the provision of affordable housing, subject to State law and standards developed by the City. There shall be a 1:1 density bonus for units required under the Affordable Housing Ordinance. The density bonus credits may be earned for land dedication and applied to other housing developments.
- d. As a means to maximize the development of affordable units on dedicated land, a portion of the affordable housing requirement on dedicated land may be constructed as multi-family, limited-equity cooperative, or mutual housing association units in areas designated low-density in the General Plan (pursuant to Section 65589.8 of the Government Code and the applicable specific plan). The maximum area that may be used to construct affordable multi-family units shall not exceed the greater of the acreage of the required dedicated land or three (3) net acres unless a General Plan amendment is approved.

Actions

- a. Encourage use of Federal Tax Credits and other federal and state subsidy programs for production of low-income housing.
- b. Encourage the use of all available affordable housing incentive programs available to Davis residents for both new and existing housing, for example delayed fees for homebuyers, shared equity programs and mortgage-credit certificates.
- c. Pursue means of securing additional housing affordable to low-income households and land for such housing including, but not limited to, land dedication, land exaction, and other private funding opportunities.

- d. Create incentives to the development of affordable housing through measures such as flexible development standards that are compatible with and protective of the surrounding neighborhood.
- e. ~~Revise the existing program to~~ **Use local resources to support programs in the city that assist in placing high-risk renters into affordable housing units.** ~~provide loans or grants to very low income households for the purpose of making deposits on rental housing~~ *(Research shows needs of assistance to tenants with bad credit, not those lacking deposits. Local programs exist to assist households with deposits.)*
- f. If new lands are added to the City's General Plan Area, identify, ~~and zone~~ **and develop** affordable housing sites early in the planning process. *(Support to speed up development)*
- g. Work to maintain continued affordability of existing affordable housing with expiring federal, state, or local subsidy programs.
- h. Assist residents who are displaced from subsidized housing in finding comparable accommodations.
- i. Establish a referral service to assist very low and low income households in identifying affordable housing in Davis and surrounding areas.
- j. Compile and maintain a list of vacant sites in Davis which are suitable for affordable housing development.
- k. Monitor creation and availability of affordable housing on an annual basis.
- l. If monitoring shows that the percentage of affordable units available does not meet identified affordable housing needs, take further actions to encourage construction of affordable housing, such as increasing allowed densities or restructuring the Affordable Housing Ordinance.
- m. Encourage and seek funding for shared housing for residents with low-incomes, fixed incomes and pensions.
- n. Maintain standards for the regulation of condominium conversion applications so that low-income households receive appropriate displacement protection or benefits.
- o. Provide written handouts and work with developers to provide signs to disclose the locations of sites approved for future affordable housing development to low and moderate income persons. In written materials, disclose that affordable housing sites may be developed with affordable housing as envisioned in the General Plan.
- p. The City shall review the Housing Element beginning in January 2010~~5~~ to determine (1) its progress toward meeting the goals of the Housing Element and any further actions needed to meet them before the end of the current Housing Element planning period; and (2)

whether adequate sites will be available to meet the prospective identified needs for the next planning period and, if not, any actions needed during the remainder of the current planning period to make them available. (*updating timing*)

- q. The City shall petition our state and national representatives for more affordable housing resources.
- r. Amend the Affordable Housing Ordinance to establish a more precise timeline for transfer of dedicated land and the award of dedicated land for development by non-profits to promote neighborhood acceptance.

Policy HOUSING 4.2 Provide housing opportunities for the local workforce in the Davis area.

Standards

- a. A development with 26 or more residential units for purchase shall provide units that are affordable to middle income households. Middle income households consist of households earning a gross income of no greater than 180 percent of the median income for Yolo County adjusted for household size. The number of middle income units shall be equivalent to 10% for projects totaling 26 to 35 ownership units, 15% for projects totaling 30 to 49 ownership units, and 20% for projects totaling 50 or more ownership units.
- b. Units built under the middle income requirement shall be made affordable to households with gross incomes of 120 percent to 180 percent of the median income for Yolo County, with an average affordability for households at 140 percent of the median income for Yolo County.
- c. No density bonus shall be granted for middle income units.

Actions

- a. Monitor the production of middle income units under the Middle Income Ordinance.
- b. Review the Middle Income Ordinance periodically to identify any necessary amendments. (*Requirement adopted by the City Council in 2005.*)

6.3 Access To Housing

GOAL HOUSING 3. Increase Equal Housing opportunities for all persons and households in Davis.

Policy HOUSING 3.1 Affirmatively further fair housing opportunities for all persons regardless of race, color, religion, sex, national origin, familial status, disability, age, marital status, sexual orientation, source of income, and receipt of Section 8 or other subsidized rental program.

Actions

- a. Continue to monitor ~~daily~~ the number of persons seeking emergency shelter in Davis and Yolo County. Evaluate the resulting data to determine what facilities and social services are needed in Davis to cooperatively address the overall county needs of the identified population. *(Information is not collected daily.)*
- b. Continue to participate in an inter-agency county homeless task force.

Policy HOUSING 3.2 Strive to ensure that required affordable housing is occupied by those of the greatest need.

Actions

- a. Permanently maintain the affordability of required affordable rental units for very low, low, or moderate-income households.
- b. Establish a process **that alerts the city and identifies opportunities for staff to work with residents and landlords/owners** in the event of sharp rental increases or evictions of groups of tenants; by landlords of rental properties with 40 or more units. Special attention shall be given to projects with potential for large-scale gentrification or displacement of Section 8 residents without appropriate relocation to other similar affordable units. *(Clarification of City role in the case of rental increases and potential evictions.)*
- c. Strive to create and maintain an adequate supply of rental and ownership housing that is affordable to extremely-low, very-low, low, and moderate income households.
- d. ~~Consider~~ **Continue** offering incentives to homeowners and developers to reserve spaces on upper floors of retail commercial buildings, downtown and elsewhere, for housing. *(The City has put some incentives in place for mixed-use and condominium development: in-lieu fee reductions for affordable housing requirements, reduced middle income requirements, reduced parking requirements, and reduced parking in-lieu fees.)*
- e. As a last resort and as authorized by law, use the city's power of eminent domain to buy affordable housing and keep it affordable.

Policy HOUSING 3.3 ~~Change-Maintain~~ the ~~name~~ **scope** of the Social Services Commission to ~~the Social Services and Affordable Housing Commission~~ **include affordable housing**. *(The name was agreed to be left unchanged, but the scope of the Commission was updated to include affordable housing. The Commission reviews projects, policies, and funding decisions related to affordable housing.)*

Actions

- a. ~~Designate The~~ Social Services ~~and Affordable Housing~~ Commission **shall continue** to monitor affordable housing programs supported by CDBG, HOME, Housing Trust Fund, and Redevelopment Fund identified for affordable housing. Currently produced annual

reports will be amended to include information about the Housing Trust Fund and Redevelopment Fund, including expenditures and income. (*Name change deemed not necessary.*)

- b. ~~In 2003, the City Council will expand the mission of The Social Services and Affordable Housing Commission shall continue to include review and make recommendations on affordable housing units and on local affordable housing policy. provided pursuant to the Affordable Housing Ordinance to the Planning Commission.~~ (*Transition made, action modified to support continuation of Commission's role.*)
- c. The Social Services ~~and Affordable Housing~~ Commission shall regularly review current needs for continuing targeting of resources to moderate, low and very-low income households. (*Name change deemed not necessary.*)
- d. The **Social Services** Commission and its staff, ~~the Parks and Community Services Department~~ in coordination with Yolo County Housing Authority, shall work cooperatively and proactively with Section 8 rental property owners to encourage them to remain in the program and with Section 8 tenants to educate them on their legal rights. (*Clarification.*)
- e. Establish reciprocal communication with the Yolo County Housing Authority when either agency is made aware of the filing of opt-out notices by Section 8 rental property owners and/or receipt of notices by Section 8 tenants.
- f. Forward all existing and new opt-out notices to Legal Services of Northern California in Woodland.

Policy HOUSING 3.4 Strive to assure that all new subsidized affordable housing and the land on which it is located remain affordable permanently. In a case in which that is infeasible, assure affordability for the longest feasible time and recapture of the local subsidies. Also, should economic circumstances, or state and federal subsidies dictate that permanent affordability requirement be released for a specific development project, then appropriate recapture mechanisms for the subsidies and owner occupancy for the longest period feasible shall be imposed. Specific findings for release of the permanent affordability requirement shall be established in the Affordable Housing Ordinance.

Definition - As used in this policy and the actions under it, "new subsidized affordable housing" means affordable housing built, acquired, or preserved with subsidies including city or city-controlled funds, land, or other resources pursuant to the city Affordable Housing Ordinance, after the effective date of this policy.

Actions

- a. In all cases of new subsidized affordable for-sale housing, except those cases in which the City determines that permanent affordability is infeasible, the housing shall be in or under the control of a housing land trust, a limited equity cooperative, fee simple ownership with permanent affordability requirements and significant city oversight, or

other permanent affordability arrangements with significant city oversight. Also should economic circumstances, or state and federal subsidies dictate that permanent affordability requirement be released for a specific development project, then appropriate recapture mechanisms for the subsidies and owner occupancy for the longest period feasible shall be imposed. Specific findings for release of the permanent affordability requirement shall be established in the Affordable Housing Ordinance.

- b. In all cases of new subsidized affordable rental housing, except in those cases in which the City Council determines that permanent affordability is infeasible, the city shall develop appropriate mechanisms to assure permanent affordability.
- c. In all cases of new subsidized affordable housing, whether for-sale or rental, in which the City determines that permanent affordability is infeasible, the city shall develop appropriate mechanisms to assure recapture of the subsidies and its appreciated value upon resale, or refinance, or termination of affordability restrictions. Also, should economic circumstances, or state and federal subsidies dictate that permanent affordability requirement be released for a specific development project, then appropriate recapture mechanisms for the subsidies and owner occupancy for the longest period feasible shall be imposed. Specific findings for release of the permanent affordability requirement shall be established in the Affordable Housing Ordinance.
- d. In cases of new subsidized affordable housing, whether for-sale or rental, and whether or not the City Council determines that permanent affordability is infeasible, the housing and the land on which it is located shall be subject to easements or deed restrictions to assure compliance with Actions a, b, or c, whichever applies.
- e. If the common-law Rule Against Perpetuities or any other provisions of state law proves to be an obstacle to implementation of this policy and these actions, the City Council shall seek state legislation to amend or waive the provision that is the obstacle.

Policy HOUSING 4.3 Promote a linkage between new ownership housing and the local workforce.

Actions

- a. Implement an incentive system for the local workforce, such as a lottery, as part of the city's buyer selection process for low/moderate income and middle income affordable ownership units. The system shall provide the highest number of lottery tickets to households with a member of the local workforce.

DIVERSITY 1.1 Action d. Continue to promulgate non-discrimination laws and the City's Fair Housing Program.

6.4 Removal of Constraints on Housing Production

GOAL HOUSING 4. Disperse affordable and rental housing fairly throughout the City.

Policy HOUSING 4.1 Maintain and periodically review the Affordable Housing Ordinance to require the inclusion of affordable housing in all new development areas to the extent feasible.

Standards

- a. Twenty-five percent of all proposed new for-sale residential units should be affordable to very low, low and moderate-income households. The units should be as affordable rental or ownership.
- b. Continue to administer an affordable housing ordinance, which accomplishes the following:

Rental housing developments containing between 5 and 19 units inclusive shall provide, to the maximum extent feasible, 15 percent of the units to be affordable to low-income households (50-80% of the median income) and 10 percent of the units to be affordable to very low income households (less than 50% percent of median income) for a total requirement of 25 percent.

Rental housing developments containing 20 or more units shall provide, to the maximum extent feasible, 10 percent of the units to be affordable to low-income households and 25 percent of the units to be affordable to very-low-income households for a total requirement of 35 percent.

The city shall review the ordinance at least every five years to confirm its effectiveness.

- c. Project conditions of approval shall require that affordable housing shares be produced before or contemporaneously with the related market-rate housing. Exemptions shall be granted by the City only under extreme circumstances.
- d. The affordable housing obligation may be met by land dedication to the City or to a non-profit developer selected by the City.
- e. A developer who builds more than the required share of affordable housing may designate a recipient of credit for the number of the units exceeding the minimum.
- f. Fees in lieu of any required affordable on-site units may be accepted by the City on a discretionary basis for parcels less than ten acres in size and fewer than 30 units. In-lieu fees shall be set to reflect the true costs of affordable housing subsidization.
- g. To the extent feasible, the location of any nearby affordable housing sites shall be disclosed to purchasers of lots or residential units in new development areas.

- h. Offer incentives to homeowners to add granny flats and second units. Examples of these incentives might be by offering workshops on procedures, costs and design and establishing a revolving fund with low cost loans to allow homeowners to make necessary structural changes; reduced interest for loans used for Section 8 tenant.

Actions

- a. Evaluate the credit given for land dedication in light of General Plan densities and the likely parcel sizes.
- b. ~~Consider revising the developer impacts fee structure for housing units so that smaller units pay lower fees than larger units by considering unit square footage, or other legally acceptable criteria such as the number of bathrooms, or the number of rooms that potentially could be occupied as a bedroom.~~ *(Completed)*
- c. Consider a more equitable tax structure for future proposed city parcel tax by basing tax on unit square footage so that smaller units pay proportionally lower tax.
- d. ~~Study the structure of storm water quality fees and sewer fees for housing unit so that smaller units pay lower fees than larger units by considering unit square footage, or other legally acceptable criteria such as the number of bathrooms, or the number of rooms that potentially could be occupied as a bedroom.~~ *(Completed)*
- e. Provide financial incentives to rental property owners on the condition of making individual units permanently affordable. Options for incentives include but are not limited to market-rate rehabilitation loans and fee waivers.
- f. Increase resources for Affordable Housing. Study a variety of mechanisms to increase financial resources to increase the supply of affordable housing.
- g. Provide financial incentives to landlords on the condition of making the properties permanently affordable. Options for incentives include below market-rate rehabilitation loans, fee waivers for rehabilitation permits, and others to be negotiated by the Social Services ~~and Affordable Housing~~ Commission.

Policy HOUSING 4.4 Encourage senior housing in all parts of Davis and near neighborhood centers, shopping centers, public transportation, and/or parks and greenbelts where compatible with existing uses.

Policy HOUSING 4.5 Encourage housing for special needs to be dispersed throughout the community to avoid an over-concentration in one area and to be located near neighborhood services and facilities. Special needs housing may include, but is not limited to, housing for physically and mentally disabled individuals, affordable low income housing for single persons, emergency shelters and transitional housing.

Policy HOUSING 4.6 The City will develop procedures and criteria to clarify the types of modifications or changes that are and are not subject to additional voter approval. The procedures and criteria will be consistent with the general parameters contained in Measure J. The procedures will establish an expeditious process for changing or establishing project components such that any project and/or land use entitlement implementing the Measure J approval does not have to undergo additional approval by the local electorate. Features of such projects not subject to additional voter approval will likely include, but are not limited to, building setbacks and height; building facade design including materials, colors and roof pitch; on-site landscaping layout, and on-site parking and internal circulation designs. *(Completed with the processing of the Covell Village proposal.)*

Policy LAND USE 2.1 Develop and implement guidelines for infill development and comprehensive car management strategies immediately following the adoption of the General Plan so that guidelines and strategies will be in place prior to the approval of significant new infill development.

Policy LAND USE. 2.1 Action e. Immediately following the adoption of the General Plan, initiate a process (1) to develop residential infill and densification design guidelines and strategies and (2) examine zoning in conjunction with neighborhoods and neighborhood councils where applicable. Such guidelines may include the establishment of floor area ratios, second story setback requirements, below grade construction to address scale and mass issues, "green" development and building, landscaping and other "buffering".

Policy LAND USE. Action f. Initiate a zoning ordinance amendment that would encourage density bonuses for residential projects in proximity to public facilities and services including bus stops.

Policy LAND USE. Action c. Periodically review Zoning Ordinance performance standards and revise them as needed to ensure high environmental quality, streamlined processing where appropriate, and compliance with State standards.

STREAMLINING Policy IMPLEMENTATION 4.1. Streamline the permit-approval process to the extent feasible.

PLAN IMPLEMENTATION 4.1 STREAMLINING Action b. Investigate a "one-stop" approval process for non-discretionary applications, which require actions from multiple departments. The purpose would be to avoid unnecessary and confusing processing steps.

PLAN IMPLEMENTATION 6.1 INTERDEPARTMENTAL AND INTER-AGENCY COOPERATION. Action b. Encourage inter-organizational representation in the long-term planning efforts of each agency, especially in relationships between the City, UC Davis, Yolo County, surrounding cities and DJUSD.

Policy IMPLEMENTATION 2.1 Community Participation Action a. Develop a method for documenting, distributing and maintaining interpretations of the municipal code, the General Plan, and program policies as each relate to development approval

Policy IMPLEMENTATION 4.1 STREAMLINING. Action d. Continue outreach efforts to inform architects and builders of City standards and requirements.

PLAN IMPLEMENTATION 4.1. STREAMLINING. Action f. Consider expanding the use of third-party project reviewers and plan checkers to reduce permit processing time.

6.5 Residential Conservation

GOAL HOUSING 5. Maintain Davis' housing stock in good condition.

Policy HOUSING 5.1 Ensure that existing housing stock is maintained in sound condition and up to code requirements.

Actions

- a. Periodically conduct a survey of the condition of residential structures in Davis to identify any need for rehabilitation or replacement.
- b. Continue to require maintenance and preservation of the existing housing stock through the existing Resale/Retrofit inspection program and by requiring inspection of houses on resale.
- c. Encourage landlords to maintain all rental units in sound condition through City information, the resale program, and technical assistance and support.
- d. Continue to support the existing program at the Senior Center which assists senior home owners in maintaining their homes by providing arrangements for volunteers to perform home maintenance services.
- e. Develop a program to assist low-income homeowners and owners of affordable rental housing in the upkeep of their residential units, as needed.
- f. **Support a program to assist low-income seniors and persons with disabilities who own their own home with the completion of free and subsidized accessibility upgrades and repairs.** *(Local program developed during previous Housing Element.)*

Policy LAND USE 2.1 Action k. Upon the completion of infill related studies and the adoption of infill and densification design guidelines and strategies, the Planning and Building Department shall make available a basic information sheet to inform interested parties that second or additional units are allowed in residential categories and the design guidelines affecting their construction and design.

6.6 Energy Conservation

Policy ENERGY 1.1. Develop programs to increase energy conservation on the household and business level.

Policy ENERGY 1.3 Action a. Use subsidies, expedited permit processing, density bonuses or other incentives to support implementation of photovoltaic and other renewable energy technologies to provide a portion of the City's energy needs.

Policy ENERGY 1.5 Action g. Offer incentives to developers for projects that result in energy savings of at least 20 percent when compared to the energy consumption that would occur under similar projects built to meet the minimum standards of the energy code.

Policy ENERGY 1.1 Action f. Provide incentives for retrofitting existing homes and businesses for improved energy efficiency. An example of a retrofit feature would be a passive solar device.

Principle 5 LAND USE MAP. Support the opportunity for efficient public transit by siting large apartment complexes on arterial streets, in the core and near neighborhood centers and the University.

Policy ENERGY 1.5 Standard c. At least 80 percent of all residential lots in any proposed new development should be oriented so that buildings have their long axes within 22.5 degrees of east/west. Allow a developer not providing the required percentage to demonstrate that other site design, building design or construction measures would provide similar opportunities for conserving energy.

Policy ENERGY 1.5 Action d. Develop and implement energy-efficient design requirements that go beyond the State building standards for energy efficiency.

Policy ENERGY 1.5 Action e. Develop design guidelines for climate-oriented site planning, building design and landscape design to promote energy efficiency.

Policy ENERGY 1.5 Action g. Offer incentives to developers for projects that result in energy savings of at least 20 percent when compared to the energy consumption that would occur under similar projects built to meet the minimum standards of the energy code.

Policy ENERGY 1.4 Standard a. Energy efficient landscaping and preservation of existing shade trees is encouraged on all building sites.

WATER 1.1 Action e. Continue to enforce and support water conservation ordinances.

WATER 1.1 Action f. Explore incentives to retrofit water conserving plumbing in existing residences and businesses.

Implementation Program

7.0 Overview

This details the Implementation Plan of the action items listed Section 6, including a table for each policy category that shows the action, the responsible party, the timeframe, and any potential funding sources.

Consistent with the Housing Goals, Standards, Policies, and Actions section prior, the action items have been grouped in the following policy categories:

7.1) housing supply, 7.2) affordable housing, 7.3) removal of constraints on housing production, 7.4) residential conservation, 7.5) access to housing and 7.6) energy conservation.

Provide Adequate Sites: Regional Needs, Income Levels, Housing Types

The primary focus of this part of the Implementation Plan is to ensure provision of adequate sites for the City to comply with its Regional Housing Needs Allocation (RHNA). There is only one site that is currently being processed that needs to be approved for housing in order to provide for RHNA, it is the Oakshade site comprised of the following APNs 069-020-84 and 85. These sites currently allow housing through a conditional use permit. The City commits to processing this planning application and completing its review prior to September 2009. The Davis Redevelopment Agency has provided both land and financing to the development of this affordable housing apartment complex. All other sites necessary to provide housing for the City's RHNA that accommodate all income categories are currently available for housing development.

Specific types of housing, including shelter and transitional housing, housing for farmworkers, housing for single-persons and small households including single-room occupancies, and second units, are all included in this portion of the Implementation Plan.

Table 52a: Provide Adequate Sites (Housing Supply) Implementation Plan – Unquantifiable Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
As a vehicle for long range planning, establish guidelines for allocation processes under the City’s 1% policy, including development agreements that include adequate citizens' participation and City Council oversight in the planning implementation of the allocation processes.	a. Set up guidelines	a. Planning Division, with action by Planning Commission and City Council	Spring 2008	Already budgeted staff time
Analyze the mechanism whereby existing and future mobile home sites can be made permanently affordable.	a. Analyze various models and policies, including Rancho Yolo grant research, make recommendation b. Review and take action	a. Housing staff b. Social Services Commission, Planning Commission and City Council	Fall 2008	Already budgeted staff time
As part of proposed large housing developments, consider requiring a percentage of small residential lots and structures with related floor area ratio standards to contribute to the supply of affordable housing and to avoid overbuilding of lots.	a. Consider policy beyond current requirement for a mix of housing types	a. Planning Division, with action by Planning Commission and City Council	Spring 2009, as part of General Plan Update	Already budgeted staff time
Encourage increased densities in Davis in order to facilitate greater affordability without sprawl. Study such dwellings as row houses, town houses, second story apartments over businesses, and second dwelling units. At a minimum, the study parameters should include analysis of the cost of construction impact on local infrastructure, impact to the city General fund, affordability, proximity to shopping and services and consistency with neighborhood preservations standards as they relate to adaptive reuse, privacy, open space, building mass and scale and parking impact issues.	a. Consider policy beyond current requirement for a mix of housing types	a. Planning Division, with action by Planning Commission and City Council	Spring 2009, as part of General Plan Update	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Strive to provide owner-occupied townhouses and condominiums in and near the core area and the neighborhood shopping centers geared to empty nesters and singles and couples without children, in order to limit sprawl and provide lifestyle alternatives for those who do not need large suburban houses.	a. Consider additional steps to promote these types of development, particularly for potential housing sites that rank high on City list.	a. Planning Division, with direction from City Council	Ongoing, starting Spring 2009	Already budgeted staff time
Explore mechanisms for encouraging and financing the construction of housing to meet the needs of households children with low, very low, and extremely low incomes.	a. Work with local affordable housing developers b. Provide funding assistance through HOME and Redevelopment Funds c. Provide land dedication sites for development	a. Housing Staff b. Social Services Commission and City Council c. Social Services Commission and City Council	Ongoing	HOME, Redevelopment Housing Set-Aside, Housing Trust Fund, CDBG
Adopt zoning provisions allowing housing to meet the special housing needs of single persons or small households with low and very low incomes. Allow such housing, subject to discretionary review, in appropriate residential and commercial areas.	a. Continue assessing commercial areas that have potential to accommodate residential uses (e.g. neighborhood shopping centers)	a. Planning Division, with action by Planning Commission and City Council	Ongoing	Already budgeted staff time
Facilitate the process for reasonable accommodations in land use, zoning, funding, development and use of housing for persons with disabilities and adopt an ordinance that specifies procedures and standards for granting reasonable accommodation for persons with disabilities. Consistent with policies that ensure a fair and equitable dispersal of group homes throughout the city. Complete adoption of the local reasonable accommodations ordinance currently being processed.	a. Complete processing of Reasonable Accommodation Ordinance.	a. Housing staff and action by City Council	Spring 2008	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Complete a review of land use and zoning standards to promote housing for people with disabilities.	a. Complete processing of the Accessible Features Checklist Ordinance	a. Housing staff and action by City Council	Spring 2008	Already budgeted staff time
Create incentives to encourage the establishment of fully accessible housing for people with disabilities in addition to requirements for accessible units otherwise mandated by federal and state law, including providing density bonuses for additional units that incorporate universal design or other similar design principles.	a. Research and make recommendations on potential incentives b. Take action on recommendations	a. Housing staff with Planning Division b. Social Services Commission, Planning Commission, and City Council	2009	Already budgeted staff time
Facilitate the inclusion of accessibility and visitability features in the construction of new housing to the greatest extent possible, including use of incentives.	a. Enforcement of Visitability/Accessibility Policy b. Adoption of Accessible Features Checklist Ordinance	a. and b. Housing staff, Social Services Commission, Planning Commission, and City Council	a. Ongoing b. Spring 2008	Already budgeted staff time
Evaluate the Visitability/Accessibility Policy in 2010 after it has been applied to a variety of projects. Specifically, review the effectiveness of the policy targets and its categories of exemption, and determine if any modifications should be made including consideration of converting the policy to an ordinance.	a. Track development of visitable and accessible units b. Assess the policy for areas to improve, update as needed	a. Housing staff b. Housing staff, with action by the Social Services Commission, Planning Commission, and City Council	Ongoing and by 2010	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Continue to work with UC Davis to provide housing for students.	a. Meet regularly with UC Davis staff to communicate on areas to collaborate	a. City Manager's Office and City Council	Ongoing	Already budgeted staff time
Support the provisions in the Memorandum of Understanding entered into by and between the City of Davis and U.C. Davis in 1989, including but not limited to the following: 1. The goal and intention of U.C. Davis to provide on-campus housing for 25% of the current (1988-89) base student population of 21,000 and for 35% of the new student population; and 2. The agreement that UC. Davis' maximum and optimum three-term student population on the Davis campus is 26,000. In addition, rely upon the University to provide on-campus student housing to provide for accelerated enrollment beyond 24,000 students by the year 2000-01 and 26,000 students by the year 2005-06. Seek an update of the Memorandum of Understanding (MOU) including the percentage of student housing to be provided on campus.	a. Meet regularly with UC Davis staff to communicate on areas to collaborate	a. City Manager's Office and City Council	Ongoing	Already budgeted staff time
Urge the University to provide on-campus housing for living groups.	a. Meet regularly with UC Davis staff to communicate on areas to collaborate	a. City Manager's Office and City Council	Ongoing	Already budgeted staff time
Investigate as a strategy City, RDA and UC Davis joint sponsorship of targeted student and faculty staff housing within the City limits.	a. Continue to assess feasibility of annexing West Village project	a. Planning Division, City Manager's Office and City Council	Spring 2008	Already budgeted staff time
Consider the proximity to campus, transit routes, and bike paths when siting student housing projects.	a. Consider with planning application review	a. Planning Division	Ongoing	Planning application fees

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Recognize the City's commitment to housing students by pursuing policies and actions which will facilitate the availability of housing which is compatible with existing neighborhoods and is easily accessible by public transit and bicycle.	a. Consider policies that facilitate student housing that is compatible with existing neighborhoods and transit options	a. Planning Division, with action by Planning Commission and City Council	Spring 2009, as part of General Plan Update	Already budgeted staff time
Explore programs to assist City staff, UC Davis staff and faculty, Yolo County staff, and school district staff to live in Davis.	a. Apply Affordable Housing and Middle Income Ordinances b. Require use of Local Workforce Incentive System c. Research and consider other opportunities	a., b., and c. Housing staff, with action by the Social Services Commission, Planning Commission, and City Council	Ongoing	Already budgeted staff time
Create incentives to provide local housing for local employees. Utilize local employee incentive system as a means of connecting local employees to local affordable and middle ownership opportunities.	a. Require use of Local Workforce Incentive System	a. Housing staff, with action by the Social Services Commission, Planning Commission, and City Council	Ongoing	Already budgeted staff time
Periodically conduct demographic studies to predict the need for housing and care of senior citizens and other special needs populations. These studies should include statistics on age, gender, income levels, marital status, state of health, and supportive services required.	a. Develop a plan that assesses the need and identifies options for an affordable assisted living project	a. Housing staff, with action by the Social Services Commission and City Council	2009	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Develop design guidelines and site criteria for senior housing and care in order to ensure that housing targeted for seniors is appropriately designed.	a. Develop criteria	a. Housing staff and Planning Division with action by the Social Services Commission, Planning Commission, and City Council	Spring 2009, as part of General Plan Update	Already budgeted staff time
Provide incentives to builders to provide housing and care choices for seniors of all income levels.	a. Consider potential incentives based on assessed need.	a. Housing staff and Planning Division, with action by the Social Services Commission and City Council	2009	Already budgeted staff time
Support efforts by the USDA Rural Housing Services and Yolo County Housing Authority to provide housing for farmworkers and their families.	a. Support efforts	a. Housing staff and Planning Division, with action by the Social Services Commission, Planning Commission and City Council	Ongoing	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Encourage developers to seek funding from sources such as USDA Rural Housing Services for construction of additional units of permanent housing for farmworkers in Davis.	a. Encourage developers and offer letters of support b. Assist Yolo County Housing Authority in completion of rehabilitation of seven permanent units	a. and b. Housing staff with action by the Social Services Commission and City Council	a. Ongoing b. Complete work in 2008	Already budgeted staff time and already committed Redevelopment Funds

Table 52b: Provide Adequate Sites (Housing Supply) Implementation Plan – Quantified Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Provide sites for at least 703 housing units during the current planning period, including at least 71 very-low income units, 118 low income units, 166 moderate income units, and 348 above-moderate income units.	a. Process applications, as required by law b. Expedite review of Oakshade affordable housing site	a and b, Community Development Department with action by Social Services Commission, Planning Commission, City Council	Ongoing	Already budgeted staff time, planning processing fees
Provide 11 supportive housing units for mentally disabled households at-risk of homelessness.	a. Units complete, City monitors ongoing affordability and special needs	a. Housing staff	January 2008	Land dedication sites, HOME, Redevelopment Funds
Provide 21 supportive housing units for elderly households at-risk of homelessness.	a. Units complete, City monitors ongoing affordability and special needs	a. Housing staff	January 2007	Land dedication sites, HOME, Redevelopment Funds
Provide 19 supportive housing units for households at-risk of homeless with a physical disability, mental disability, or drug/alcohol dependence.	a. Units complete, City monitors ongoing affordability and special needs	a. Housing staff	November 2007	Land dedication sites, HOME, Redevelopment Funds

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Provide at least 100 units for low income single-parent and family households, providing at least 50 units for very-low income households.	a. Process affordable housing applications, including Oakshade	a. Housing staff and Planning Division, with action by the Social Services Commission, Planning Commission and City Council	Ongoing	Land dedication sites, HOME, Redevelopment Funds
Provide at least 50 units for extremely-low income households.	a. Process affordable housing applications, including Oakshade	a. Housing staff and Planning Division, with action by the Social Services Commission, Planning Commission and City Council	Ongoing	Land dedication sites, HOME, Redevelopment Funds
Provide at least 200 units of first-floor accessible and fully accessible housing units.	a. Review all housing developments for consistency with accessibility and visitability requirements	a. Housing staff and Planning Division, with action by the Social Services Commission, Planning Commission and City Council	Ongoing	Already budgeted staff time, planning processing fees
Provide at least 60 units of elderly housing units.	a. Units complete, City monitors ongoing affordability and special needs	a. Housing staff	January 2007	Land dedication sites, HOME, Redevelopment Funds

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Support provision of at least 1,400 housing units for faculty, staff, and students on the UC Davis campus.	(as stated)	The City	Ongoing	Already budgeted staff time
Provide at least 100 one-bedroom units and 6 single room occupancies for single-person and small households.	a. Units complete, City monitors ongoing affordability and special needs	a. Housing staff	January and November 2007	Land dedication sites, HOME, Redevelopment Funds
Continue to facilitate at least 18 ministerial second units and 24 discretionary second units.	a. Expedite processing of second unit applications. b. Provide education on developing second units.	a and b Community Development Department	Ongoing	Already budgeted staff time

Assist in Affordable Housing Development: Utilize State and Federal Programs, Local Incentives, Local Funding Resources

Table 53a: Assist in Affordable Housing Development Implementation Plan – Unquantifiable Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Encourage use of Federal Tax Credits and other federal and state subsidy programs for production of low-income housing.	a. Provide letters of support	a. Housing staff	Ongoing	Already budgeted staff time
Encourage the use of all available affordable housing incentive programs available to Davis residents for both new and existing housing, for example delayed fees for homebuyers, shared equity programs and mortgage-credit certificates.	a. Encourage use of available programs b. Promote and facilitate use of homebuyer education	a. Housing staff	Ongoing	Already budgeted staff time and grants like CalHOME that fund education
Pursue means of securing additional housing affordable to low-income households and land for such housing including, but not limited to, land dedication, land exaction, and other private funding opportunities.	a. Look for new opportunities to provide affordable housing	a. Housing staff, Redevelopment Agency Board and City Council	Ongoing	HOME, CDBG, Redevelopment Funds, Housing Trust Funds
Create incentives to the development of affordable housing through measures such as flexible development standards that are compatible with and protective of the surrounding neighborhood.	a. Process affordable housing projects under planned development zoning	a. Community Development Department, with actions by the Planning Commission and City Council	Ongoing	Already budgeted staff time and planning processing fees
Use local resources to support programs in the city that assist in placing high-risk renters into affordable housing units.	a. List this objective as a critical need in future CDBG/HOME funding cycles	a. Housing staff, with actions by the Social Services Commission and City Council	Annual funding cycle	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
If new lands are added to the City's General Plan Area, identify, -zone and develop affordable housing sites early in the planning process.	a. Apply to projects in application	a. Housing staff and Planning Division, with actions by the Social Services Commission, Planning Commission and City Council	Ongoing	Already budgeted staff time and planning processing fees
Work to maintain continued affordability of existing affordable housing with expiring federal, state, or local subsidy programs.	a. Enforce affordability covenants and resale restrictions.	a. Housing staff, with support from the Social Services Commission and City Council	Ongoing	Already budgeted staff time
Assist residents who are displaced from subsidized housing in finding comparable accommodations.	a. Assist displaced residents	a. Housing staff and other city staff as needed	As needed	Already budgeted staff time
Establish a referral service to assist very low and low income households in identifying affordable housing in Davis and surrounding areas.	a. Create central application system for affordable rental housing units b. Maintain city affordable housing webpage	a and b, Housing staff with assistance from Informational Systems staff	a. Winter 2008 b. Ongoing	Already budgeted staff time
Compile and maintain a list of vacant sites in Davis which are suitable for affordable housing development.	a. Maintain list on city affordable housing webpage	Housing staff	Ongoing	Already budgeted staff time
Monitor creation and availability of affordable housing on an annual basis.	a. Annual monitoring of new affordable housing units	Housing staff	Ongoing	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
If monitoring shows that the percentage of affordable units available does not meet identified affordable housing needs, take further actions to encourage construction of affordable housing, such as increasing allowed densities or restructuring the Affordable Housing Ordinance.	a. Assess availability of affordable units and determine need for further action b. Identify and recommend action	a and b, Housing staff, with action by the Social Services Commission, Planning Commission, and City Council	As needed	Already budgeted staff time
Encourage and seek funding for shared housing for residents with low-incomes, fixed incomes and pensions.	a. Provide information and shared housing agreements b. Post opportunities for shared housing	a and b, Housing staff and Senior Center staff	Ongoing	Already budgeted staff time
Maintain standards for the regulation of condominium conversion applications so that low-income households receive appropriate displacement protection or benefits.	a. Process applications under City's condo conversion ordinance	Planning Division	Ongoing	Already budgeted staff time and planning processing fees
Provide written handouts and work with developers to provide signs to disclose the locations of sites approved for future affordable housing development to low and moderate income persons. In written materials, disclose that affordable housing sites may be developed with affordable housing as envisioned in the General Plan.	a. Generate handouts	Housing staff	2008-2009	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
The City shall review the Housing Element beginning in January 2010 to determine (1) its progress toward meeting the goals of the Housing Element and any further actions needed to meet them before the end of the current Housing Element planning period; and (2) whether adequate sites will be available to meet the prospective identified needs for the next planning period and, if not, any actions needed during the remainder of the current planning period to make them available.	a. Review Housing Element for progress in Implementation Plan and availability of adequate sites	Housing staff	2010	Already budgeted staff time
The City shall petition our state and national representatives for more affordable housing resources.	a. Track and state support (in writing) for bills that provide more affordable housing resources	Housing staff, with action by the City Council	Ongoing	Already budgeted staff time
Amend the Affordable Housing Ordinance to establish a more precise timeline for transfer of dedicated land and the award of dedicated land for development by non-profits to promote neighborhood acceptance.	a. Amend ordinance	Housing staff, with action by the Social Services Commission, Planning Commission and City Council	2009	Already budgeted staff time
Monitor the production of middle income units under the Middle Income Ordinance.	a. Monitor production of Middle Income units	Housing staff	Ongoing	Already budgeted staff time
Review the Middle Income Ordinance periodically to identify any necessary amendments.	a. Review and assess need to amend ordinance	Housing staff	2010	Already budgeted staff time

Table 53b: Assist in Affordable Housing Development Implementation Plan – Quantified Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Provide at least 100 units for low income single-parent and family households, providing at least 50 units for very-low income households.	a. Process affordable housing applications, including Oakshade	a. Housing staff and Planning Division, with action by the Social Services Commission, Planning Commission and City Council	Ongoing	Land dedication sites, HOME, Redevelopment Funds
Provide at least 50 units for extremely-low income households.	a. Process affordable housing applications, including Oakshade	a. Housing staff and Planning Division, with action by the Social Services Commission, Planning Commission and City Council	Ongoing	Land dedication sites, HOME, Redevelopment Funds

7.3 Address Governmental Constraints: Land Use Controls, Building Code, Site Improvements, Fees and Exactions, Processing and Permit Procedures, Constraints on Housing for Persons with Disabilities

Actions in this section of the Implementation Plan are aimed at reducing and removing governmental constraints to housing, with particular focus on potential constraints in the development of housing for persons with disabilities.

Table 54a: Address Governmental Constraints Implementation Plan – Unquantifiable Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Evaluate the credit given for land dedication in light of General Plan densities and the likely parcel sizes.	Review credit given and make recommendation	Housing staff, with action by the Social Services Commission, Planning Commission and City Council	2009	Already budgeted staff time
Consider a more equitable tax structure for future proposed city parcel tax by basing tax on unit square footage so that smaller units pay proportionally lower tax.	Consider variation on tax structure	Finance Department, with action by the City Council	As needed	Already budgeted staff time
Provide financial incentives to rental property owners on the condition of making individual units permanently affordable. Options for incentives include but are not limited to market-rate rehabilitation loans and fee waivers.	a. Offer incentives to owners of expiring affordable units	a. Housing staff, with action by the Social Services Commission, Planning Commission and City Council	As needed	Redevelopment Housing Funds or Housing Trust Fund
Increase resources for Affordable Housing. Study a variety of mechanisms to increase financial resources to increase the supply of affordable housing.	a. Research mechanisms and make recommendations	a. Housing staff, with action by the Social Services Commission, Planning Commission and City Council	2009	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Provide financial incentives to landlords on the condition of making the properties permanently affordable. Options for incentives include below market-rate rehabilitation loans, fee waivers for rehabilitation permits, and others to be negotiated by the Social Services Commission.	a. Offer incentives to landlords of expiring affordable units b. Offer incentives to increase affordable housing stock	a. and b., Housing staff, with action by the Social Services Commission, Planning Commission and City Council	As needed	Redevelopment Housing Funds or Housing Trust Fund
Develop and implement guidelines for infill development and comprehensive car management strategies immediately following the adoption of the General Plan so that guidelines and strategies will be in place prior to the approval of significant new infill development.	Infill guidelines are in place, assess. Promote infill with new strategies. Car management strategies are development with individual projects.	Community Development Department and Redevelopment Agency staff, with action by Planning Commission and City Council	Ongoing	Already budgeted staff time
Initiate a zoning ordinance amendment that would encourage density bonuses for residential projects in proximity to public facilities and services including bus stops.	a. Research and consider density bonus for this project category	Planning Division, with action by Planning Commission and City Council	Spring 2009, as part of General Plan Update	Already budgeted staff time
Periodically review Zoning Ordinance performance standards and revise them as needed to ensure high environmental quality, streamlined processing where appropriate, and compliance with State standards.	Omnibus updates to the Zoning Ordinance	Community Development Department	Every 2-3 years	Already budgeted staff time
Streamline the permit-approval process to the extent feasible.	Streamline permit approval process	Community Development Department	Ongoing	Already budgeted staff time and planning and building processing fees

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Investigate a “one-stop” approval process for non-discretionary applications, which require actions from multiple departments. The purpose would be to avoid unnecessary and confusing processing steps.	Investigate the potential for such process	Community Development Department, with all other Departments	2010	Already budgeted staff time
Encourage inter-organizational representation in the long-term planning efforts of each agency, especially in relationships between the City, UC Davis, Yolo County, surrounding cities and DJUSD.	Attend inter-organizational meetings and attend public hearings related to long-term planning, information decision-makers	Community Development Department, Planning Commission and City Council	Ongoing	Already budgeted staff time
Develop a method for documenting, distributing and maintaining interpretations of the municipal code, the General Plan, and program policies as each relate to development approval	Maintain Interpretations Binder at planning counter.	Planning Division	Ongoing	Already budgeted staff time and planning processing fees
Continue outreach efforts to inform architects and builders of City standards and requirements.	Produce handouts, write articles for the Focus, provide updated information online	All City Departments	Ongoing	Already budgeted staff time
Consider expanding the use of third-party project reviewers and plan checkers to reduce permit processing time.	Reduce permit processing time	Community Development Department	2010	Already budgeted staff time and planning and building processing fees

Table 54b: Address Governmental Constraints Implementation Plan – Quantified Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Provide at least 200 units of first-floor accessible and fully accessible housing units.	a. Review all housing developments for consistency with accessibility and visitability requirements	a. Housing staff and Planning Division, with action by the Social Services Commission, Planning Commission and City Council	Ongoing	Already budgeted staff time, planning processing fees

7.4 Conserve and Improve Condition of Affordable Housing Stock

Table 55a: Conserve and Improve Condition of Affordable Housing Stock Implementation Plan – Unquantifiable Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Periodically conduct a survey of the condition of residential structures in Davis to identify any need for rehabilitation or replacement.	Conduct surveys with home retrofit program	Housing staff with HOME sub-recipient Rebuilding Together	Every 3 years	Already budgeted staff time
Continue to require maintenance and preservation of the existing housing stock through the existing Resale/Retrofit inspection program and by requiring inspection of houses on resale.	Continue Resale/Retrofit Inspection Program	Building Division	Ongoing	Already budgeted staff time
Encourage landlords to maintain all rental units in sound condition through City information, the resale program, and technical assistance and support.	Provide information to local landlords	Community Development Department and housing staff	Ongoing	Already budgeted staff time
Continue to support the existing program at the Senior Center which assists senior home owners in maintaining their homes by providing arrangements for volunteers to perform home maintenance services.	Continue support	Housing and social services staff, with actions by the Social Services Commission and City Council	Ongoing	Already budget staff time and use of HOME or CDBG funds
Develop a program to assist low-income homeowners and owners of affordable rental housing in the upkeep of their residential units, as needed.	a. Research existing programs and recommend one that suits the needs of Davis residents	Housing staff, with actions for the Social Services Commission and City Council	2010	Already budgeted staff time
Support a program to assist low-income seniors and persons with disabilities who own their own home with the completion of free and subsidized accessibility upgrades and repairs.	Continue supporting the Rebuilding Together program, or one similar	Housing and social services staff, with actions by the Social Services Commission and City Council	Ongoing	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Upon the completion of infill related studies and the adoption of infill and densification design guidelines and strategies, the Planning and Building Department shall make available a basic information sheet to inform interested parties that second or additional units are allowed in residential categories and the design guidelines affecting their construction and design.	Information sheet exists and will be continued to be disbursed.	Community Development Department	Ongoing	Already budgeted staff time

Table 55b: Conserve and Improve Condition of Affordable Housing Stock – Quantified Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Local Funding
Provide financial assistance to ensure housing retrofit assistance for at least 120 elderly or disabled low-income households.	Provide funding to retrofit program.	Housing and social services staff, with actions by the Social Services Commission and City Council	Ongoing	CDBG, HOME, Redevelopment Agency Funds or Housing Trust Funds
Preserve at least 20 affordable housing units at-risk of conversion to market.	Negotiate with owners and other potential funders with the objective to preserve affordable units.	Housing and social services staff, with negotiations and actions by the Social Services Commission and City Council	As needed	CDBG, HOME, Redevelopment Agency Funds or Housing Trust Funds

7.5 Program to Promote Equal Housing Opportunities

Table 56a: Program to Promote Equal Housing Opportunities (Access) Implementation Plan – Unquantifiable Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Continue to monitor the number of persons seeking emergency shelter in Davis and Yolo County. Evaluate the resulting data to determine what facilities and social services are needed in Davis to cooperatively address the overall county needs of the identified population.	Monitor the local needs (city and county) for emergency housing	Inter-agency county homeless task force, with housing and social services staff	Ongoing	Already budgeted staff time
Continue to participate in an inter-agency county homeless task force.	Participate in meetings and with financing	Housing and social services staff, with actions by the Social Services Commission and City Council	Ongoing	Already budgeted staff time and through assistance from HOME
Permanently maintain the affordability of required affordable rental units for very low, low, or moderate-income households.	Monitor affordability covenants and resale restrictions	Housing staff, with actions by the Social Services Commission and City Council	Ongoing	Already budgeted staff time
Establish a process that alerts the city and identifies opportunities for staff to work with residents and landlords/owners in the event of sharp rental increases or evictions of groups of tenants; by landlords of rental properties with 40 or more units. Special attention shall be given to projects with potential for large-scale gentrification or displacement of Section 8 residents without appropriate relocation to other similar affordable units	a. Create a process to get informed. b. Assist residents with housing information c. Mediate between landlord and tenant	Housing and mediation staff, with support from the Social Services Commission and City Council	Ongoing	Already budgeted staff time
Strive to create and maintain an adequate supply of rental and ownership housing that is affordable to extremely-low, very-low, low, and moderate income households.	Enforce Affordable Housing Ordinance	Housing staff, with actions by the Social Services Commission, Planning Commission and City Council	Ongoing	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Continue offering incentives to homeowners and developers to reserve spaces on upper floors of retail commercial buildings, downtown and elsewhere, for housing.	Continue mixed-use and condominium incentives.	Redevelopment and housing staff, with support from the Planning Commission and City Council	Ongoing	Already budgeted staff time
As a last resort and as authorized by law, use the city's power of eminent domain to buy affordable housing and keep it affordable.	Use eminent domain in critical situations to preserve affordable housing units.	Redevelopment and housing staff, with actions from the Social Services Commission, Planning Commission and City Council	As needed	Already budgeted staff time
Social Services Commission shall continue to monitor affordable housing programs supported by CDBG, HOME, Housing Trust Fund, and Redevelopment Fund identified for affordable housing. Currently produced annual reports will be amended to include information about the Housing Trust Fund and Redevelopment Fund, including expenditures and income.	Maintain affordable housing in the Commission's scope and provide necessary information.	Housing and social services staff, the Social Services Commission and City Council	Ongoing	Already budgeted staff time
The Social Services Commission shall continue to review and make recommendations on affordable housing units and on local affordable housing policy.	Review and make recommendations on affordable housing.	Social Services Commission	Ongoing	Already budgeted staff time
The Social Services Commission shall regularly review current needs for continuing targeting of resources to moderate, low and very-low income households.	Compile annual Critical Needs list	Housing and social services staff, the Social Services Commission and City Council	Ongoing	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
The Social Services Commission and its staff in coordination with Yolo County Housing Authority, shall work cooperatively and proactively with Section 8 rental property owners to encourage them to remain in the program and with Section 8 tenants to educate them on their legal rights.	Program outreach and education with Section 8 owners and tenants.	Housing and social services staff with the Social Services Commission	As needed	Already budgeted staff time
Establish reciprocal communication with the Yolo County Housing Authority when either agency is made aware of the filing of opt-out notices by Section 8 rental property owners and/or receipt of notices by Section 8 tenants.	Maintain communication with the Yolo County Housing Authority.	Housing and social services staff	Ongoing	Already budgeted staff time
Forward all existing and new opt-out notices to Legal Services of Northern California in Woodland.	Forward opt-out notices.	Housing and social services staff	Ongoing	Already budgeted staff time
In all cases of new subsidized affordable for-sale housing, except those cases in which the City determines that permanent affordability is infeasible, the housing shall be in or under the control of a housing land trust, a limited equity cooperative, fee simple ownership with permanent affordability requirements and significant city oversight, or other permanent affordability arrangements with significant city oversight. Also should economic circumstances, or state and federal subsidies dictate that permanent affordability requirement be released for a specific development project, then appropriate recapture mechanisms for the subsidies and owner occupancy for the longest period feasible shall be imposed. Specific findings for release of the permanent affordability requirement shall be established in the Affordable Housing Ordinance.	Develop all new ownership housing units with permanent resale restrictions to maintain long-term affordability.	Housing staff, with actions from the Social Services Commission, Planning Commission and City Council	Ongoing	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
In all cases of new subsidized affordable rental housing, except in those cases in which the City Council determines that permanent affordability is infeasible, the city shall develop appropriate mechanisms to assure permanent affordability.	Record a permanent affordability covenant to the deed of all new affordable rental housing units	Housing staff, with actions from the Social Services Commission, Planning Commission and City Council	Ongoing	Already budgeted staff time
In all cases of new subsidized affordable housing, whether for-sale or rental, in which the City determines that permanent affordability is infeasible, the city shall develop appropriate mechanisms to assure recapture of the subsidies and its appreciated value upon resale, or refinance, or termination of affordability restrictions. Also, should economic circumstances, or state and federal subsidies dictate that permanent affordability requirement be released for a specific development project, then appropriate recapture mechanisms for the subsidies and owner occupancy for the longest period feasible shall be imposed. Specific findings for release of the permanent affordability requirement shall be established in the Affordable Housing Ordinance.	Develop all new ownership and rental housing units with permanent resale restrictions and affordability covenants to maintain long-term affordability.	Housing staff, with actions from the Social Services Commission, Planning Commission and City Council	Ongoing	Already budgeted staff time
In cases of new subsidized affordable housing, whether for-sale or rental, and whether or not the City Council determines that permanent affordability is infeasible, the housing and the land on which it is located shall be subject to easements or deed restrictions to assure compliance with Actions a, b, or c, whichever applies.	Develop all new ownership and rental housing units with permanent resale restrictions and affordability covenants to maintain long-term affordability.	Housing staff, with actions from the Social Services Commission, Planning Commission and City Council	Ongoing	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
If the common-law Rule Against Perpetuities or any other provisions of state law proves to be an obstacle to implementation of this policy and these actions, the City Council shall seek state legislation to amend or waive the provision that is the obstacle.	No state law has been an obstacle, but staff is working on connecting all available funds to permanently affordable units.	Housing and social services staff.	Ongoing	Already budgeted staff time
Implement an incentive system for the local workforce, such as a lottery, as part of the city's buyer selection process for low/moderate income and middle income affordable ownership units. The system shall provide the highest number of lottery tickets to households with a member of the local workforce.	Enforce use of the incentive system with the sales of all new affordable and middle income ownership units.	Housing and social services staff, with action from the Social Services Commission, Planning Commission and City Council.	Ongoing	Already budgeted staff time

Table 56b: Program to Promote Equal Housing Opportunities (Access) Implementation Plan – Quantified Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Serve at least 100 people annually with the City's Fair Housing/Mediation Services.	Provide information related to California Housing Law and schedule mediation services as needed.	Fair Housing and Mediation Services staff	Ongoing	CDBG funds

7.6 Energy Conservation

Table 57a: Energy Conservation Implementation Plan – Unquantifiable Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Develop programs to increase energy conservation on the household and business level.	Develop programs to promote conservation.	Climate Action Team	October 2008	Already budgeted staff time
Use subsidies, expedited permit processing, density bonuses or other incentives to support implementation of photovoltaic and other renewable energy technologies to provide a portion of the City's energy needs.	a. Identify potential incentives b. Review and identify most cost-effective incentives	a. Climate Action Team b. Staff, with action from City Council	2009	Already budgeted staff time, identifying subsidy sources
Offer incentives to developers for projects that result in energy savings of at least 20 percent when compared to the energy consumption that would occur under similar projects built to meet the minimum standards of the energy code.	a. Identify potential incentives b. Review and identify most cost-effective incentives	a. Climate Action Team b. Staff, with action from City Council	2009	Already budgeted staff time, identifying subsidy sources
Provide incentives for retrofitting existing homes and businesses for improved energy efficiency. An example of a retrofit feature would be a passive solar device.	a. Identify potential incentives b. Review and identify most cost-effective incentives	a. Climate Action Team b. Staff, with action from City Council	2009	Already budgeted staff time, identifying subsidy sources
Support the opportunity for efficient public transit by siting large apartment complexes on arterial streets, in the core and near neighborhood centers and the University.	Support appropriate projects that utilize existing transit and a close proximity to community services and shopping	Community Development Department, with actions by the Planning Commission and City Council	Ongoing	Already budgeted staff time

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
At least 80 percent of all residential lots in any proposed new development should be oriented so that buildings have their long axes within 22.5 degrees of east/west. Allow a developer not providing the required percentage to demonstrate that other site design, building design or construction measures would provide similar opportunities for conserving energy.	Enforce lot orientation requirements.	Community Development Department, with actions by the Planning Commission and City Council	Ongoing	Already budgeted staff time
Develop and implement energy-efficient design requirements that go beyond the State building standards for energy efficiency.	a. Identify potential requirements b. Review and adopt necessary requirements	a. Climate Action Team b. Staff, with action from the Planning Commission and City Council	2009	Already budgeted staff time
Develop design guidelines for climate-oriented site planning, building design and landscape design to promote energy efficiency.	a. Identify design guidelines b. Review and adopt necessary guidelines	a. Climate Action Team b. Staff, with action from the Planning Commission and City Council	2009	Already budgeted staff time
Offer incentives to developers for projects that result in energy savings of at least 20 percent when compared to the energy consumption that would occur under similar projects built to meet the minimum standards of the energy code.	a. Identify potential incentives b. Review and identify most cost-effective incentives	a. Climate Action Team b. Staff, with action from City Council	2009	Already budgeted staff time, identifying subsidy sources

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Energy efficient landscaping and preservation of existing shade trees is encouraged on all building sites.	Encourage the landscaping and provide additional information to developers.	Community Development Department	Ongoing	Already budgeted staff time
Continue to enforce and support water conservation ordinances.	Enforce existing water conservation ordinances.	Community Development and Public Works Departments	Ongoing	Already budgeted staff time
Explore incentives to retrofit water conserving plumbing in existing residences and businesses.	a. Identify potential incentives b. Review and identify most cost-effective incentives	a. Climate Action Team b. Staff, with action from City Council	2009	Already budgeted staff time, identifying subsidy sources

Table 57b: Energy Conservation Implementation Plan – Quantified Objectives

Program Actions	Objective	Responsible Agencies	Time Frame	Potential Funding
Reduce City carbon footprint from ---- by – percent no later than 2050.	Reduce greenhouse gas emissions.	All City departments, commissions, and the City Council.	Ongoing, goal for 2050	Already budgeted staff time, identifying subsidy sources